# **ROHM's Value Creation Process**

ROHM's Company Mission is quality first, focusing on power and analog technologies and seeking to solve social problems and improve corporate value by contributing to our customers' needs for "energy savings" and "miniaturization." By leveraging our ability to plan and propose products that anticipate customer needs, and by promoting integrated business activities from R&D to sales and customer support, we are able to provide products

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that guarantee the quality level required by our customers.

Evolution of

Technologies to

Contribute to the

Advancement and

Progress of Culture

Stable Supply of

High-quality

Products

# Material Issues

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### Technology

Social Issues

Increasing demand for electronic products that respond to social changes

Manufacturing that meets the trust and expectations of our customers

**Priority Issues** 

# Environment

Negative impacts of climate change

Serious resource depletion

## Society

Securing human resources within a declining labor force

# Governance

Strengthening our management and business activity foundations

Fulfilling social responsibility throughout our supply chain

Ensuring product safety and strengthening product quality

# Inputs

#### **Financial Capital**

Equity ratio 65.3% Market capitalization 937.2 billion yen 968.1 billion yen Equity Cash and deposits + securities 244.5 billion yen

#### Manufactured Capital

Capital expenditures (past 5 years) 475.9 billion yen

12 Domestic production bases Overseas production bases Manufacturing technology development (internal

development to improve production efficiency)

Capital expenditures for increasing production capacity (past 5 years) 252.9 billion yen

Capital expenditures for quality improvement 10.4 billion yen (past 5 years)

#### Intellectual Capital

Expertise accumulated in-house over many years of development

R&D expenses as a percentage of sales

Universities we have industry-academic partnerships with 28 Industry-academia collaborative research

Number of patents held (FY2022 results) 9 310

#### **Human Capital**

Employees (consolidated basis) 23.319 Of these, 16,606 are foreign employees Percentage of female employees 27.7%

New graduates hired 163 (non-consolidated basis)

Mid-career hires 86 (non-consolidated basis)

Engineers (STEM\*-related positions) 2,399 (non-consolidated basis) \* Science, Technology, Engineering and Mathematics

Implementing training to disseminate the Company Mission and Basic Management Policy

#### Social Capital

ROHM brand in the semiconductor market cultivated over many years Trusting relationships with customers/suppliers

Natural Capital

Quantity of water intake 11,588,000 m<sup>3</sup>

Total energy use Total consumption of non-renewable energ

Total consumption of renewable energy 700,000 MWh

Business Model

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Integral

technologies

Growth Strategy /

Medium-Term Management Plan

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#### **Impact**

Development of products that contribute to energy conservation

Development of products that

contribute to miniaturization

Sales by Segment in FY2023

467.7

(billion yen)

■ Discrete semiconductor devices

207.2 billion yen 44.3%

201.9 billion yen 43.2%

7.0%

32.9 billion yen

25.7 billion yen

Sales by Region in FY2023

467.7

(billion yen)

261.3 billion yen 55.9%

65.2 billion yen 14.0%

48.8 billion yen 10.4%

9.9%

9.8%

46.2 billion ven

46.0 billion yen

Outputs

ICs

Modules

Japan

China

USA

Customer

orientation

Wide range

of products

"MOVING FORWARD to 2025"

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■ Europe

Other Asia

Contributing to motor and power supply efficiency improvements

Material and waste reduction

Outcomes

# **Economic Value**



## Financial Capital

Shareholder return 50 yen/share Total return ratio Total shareholder returns (TSR) over the last 10 years +146.9% (9.5% annually) Share buybacks 20.0 billion yen

Amount of tax paid

31.8 billion yen (27.4 billion yen in Japan)

# Social Value



Capital

Manufactured Intellectual

Human Capital



Social Capital



Number of patents held

(non-consolidated basis)

9.589 (increased by 279 year-on-year) Customer quality satisfaction score

3.72/5 points Percentage of women in management positions

9.6 hours

Percentage of male employees taking childcare

leave (non-consolidated basis) 55.6% Average annual percentage of employees taking

paid vacation (non-consolidated basis) Average annual hours of human resource development training per person

Average annual amount of human resource investment per person (non-consolidated basis) 33,142 yer

Percentage of purchases from suppliers with completed comprehensive supplier activity

Percentage of purchases from suppliers with CSR procurement self-assessment rating of B or higher

Water discharge (decreased by 359,000 m<sup>3</sup> year-on-year)

Greenhouse gas (GHG) emissions 6,767,000 t-CO<sub>2</sub> (decreased by 2,154,000 t-CO2 year-on-year) Including Scope 3

Total waste volume (decreased by 2,114 t year-on-year)

Waste recycling rate 98.6% (increased by 0.6 percentage points year-on-year)

Donations (including sponsorships)

(non-consolidated basis) 379.8 million yen

\*FY2023 actual values

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**IDM**