Corporate Governance

Our Basic Policy

ROHM strives to pursue the best possible corporate governance in order to achieve our purposes and policies such as the Company Mission and the Basic Management Policy.

We believe that our corporate operations and actions must be rooted in fairness, soundness, and transparency, based on the recognition that ROHM is supported by all of our stakeholders.

Based on an accurate understanding of the capital cost of the Company from a stakeholder perspective, we have stated that the basic idea of corporate governance is to maximize sustainable corporate growth and medium- to longterm corporate value, and we are working to enhance corporate governance.

Change through Governance Reforms

ROHM regards corporate governance as one of the most important management issues and has been working toward its reform and strengthening. In 2019, we transitioned to a company with an Audit and Supervisory Committee, strengthened our monitoring functions via measures such as introducing a corporate officer system, and worked to create an organization that will allow for more flexible

Change through Governance Reforms

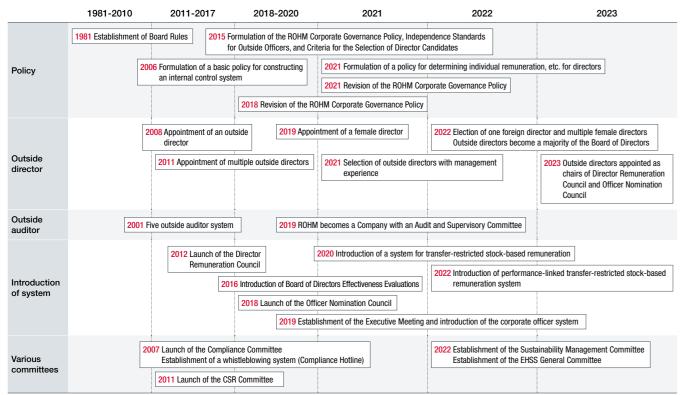
Basic Policy

- 1. To properly cooperate with all stakeholders, including shareholders. and appropriately consider and respond to issues in sustainability management, including ESG (Environmental, Social, and Governance) factors.
- 2. To respect the rights of shareholders, secure their equal treatment, and engage in constructive dialog with shareholders who share the mid- to long-term perspective.
- 3. To disclose corporate information in a timely and appropriate manner as a part of ensuring our transparency.
- 4. To make the roles and responsibilities of the Board of Directors clear, hold meetings of the Board of Directors in a timely and appropriate manner, facilitate decision-making processes, and ensure that outside officers proactively express their views from an independent and objective standpoint and that the Board of Directors oversees the execution of business

ROHM Group's Corporate Governance

https://csr.rohm.com/foundation/governance/about.html

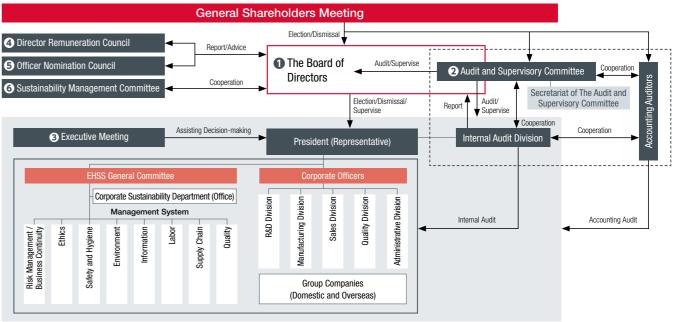
decision-making. We also established the EHSS General Committee in charge of operating eight management systems and built a governance system on the executive side. Furthermore, we are striving to enhance governance by promoting diversity on the Board of Directors and ensuring that the Board of Directors consists of a majority of outside directors to ensure objectivity and transparency.

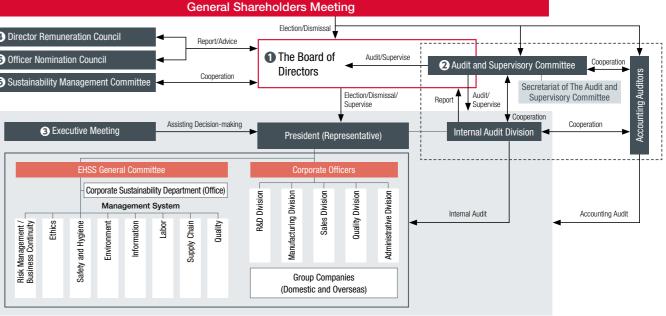


Corporate Governance System

ROHM has established an appropriate governance system based on the ROHM Corporate Governance Policy and ensures fairness and transparency in management.

The Director Remuneration Council and Officer Nomination Council have been established as advisory bodies to the Board of Directors to increase our independence, objectivity, and transparency.





| Function | Internal directors | | | | | |
|--------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|--|--|--|
| Organization | Board of D | irectors | Audit and S | | | |
| Main functions | direction under a transparent a to achieve sustainable growth improve its corporate value. It decisions based on the divers expertise of its members, and | The Board of Directors provides strategic corporate direction under a transparent and fair system in order to achieve sustainable growth for the Company and improve its corporate value. It makes management decisions based on the diverse experience and expertise of its members, and also supervises busi- ness execution. It is chaired by the President (Representative). | | | | |
| Structure | Chair- person | 13 directors (of which 7 are outside directors) | Chair- person | | | |
| Number of times held in FY2022 | 15 time | 1 | | | | |
| Organization | Director Remune | ration Council | G Officer N | | | |
| | The Director Remuneration Council discusses the remuneration system for directors and the remunera- tion of each director based on this system, and | | | | | |

| Organization | Director Remuneration Council | | Officer Nomination Council | | Sustainability Management Committee | | |
|--------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|--|
| Main functions | The Director Remuneration Council discusses the remuneration system for directors and the remunera- tion of each director based on this system, and reports the results of discussions to the Board of Directors and the Audit and Supervisory Committee. It is chaired by an independent outside director. | | The Officer Nomination Council discusses the appointment and dismissal of the Company's President and any director or corporate officer with titles, as well as the nomination of director candidates, and reports the results of discussions to the Board of Directors. It is chaired by an independent outside director. | | The Sustainability Management Committee decides on sustainability policies, aims, and long-term tar- gets, applies these in the EHSS General Committee, and builds a framework for their implementation. It also deliberates important matters related to the sus- tainability management issues of the ROHM Group and coordinates with the Board of Directors to ensure appropriate decision-making. | | |
| Structure | Chair- person | 5 directors (of which 4 are outside directors) | Chair- person | 5 directors (of which 4 are outside directors) | Chair- person | 5 directors (of which 1 outside director) | |
| Number of times held in FY2022 | | | 3 times | | 12 times | | |

Furthermore, ROHM has established the Executive Meeting to strengthen the executive side, as a body assisting the President (Representative) in decision-making. ROHM is also working to enhance governance via efforts such as coordinating between the management side (Board of Directors and Sustainability Management Committee) and executive side (EHSS General Committee) by clarifying their roles.

rs 🔓 Outside directors 🔓 Corporate officers

Supervisory Committee

isory Committee establishes ds, and plans, audits the legal s of the directors' execution of s with the Internal Audit ent organization from business entire Group. It consists of ng experts in finance, account-

> 4 Audit and Supervisory Committee members (of which 3 are outside directors)

Ă

President

13 times

Executive Meeting

The Executive Meeting, consisting of corporate officers, deliberates important matters related to the man-agement of the ROHM Group, such as the execution of strategies related to the business portfolio and the allocation of management resources such as investments in human capital and intellectual property. In this way, the Executive Meeting assists the President (Representative) in decision-making.

> **** 17 corporate officers (of which 5 are directors) ääää

> > 21 times

Role of the Board of Directors/Reasons for Selecting Directors

Reasons for Selecting the Nine Directors Who Are Not Audit and Supervisory Committee Members and Meeting Attendance in FY2022

| | | Number of | Meeting attendance in FY2022 | | | |
|---------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|------------------------------|---------------------------------------|----------------------------------|---------------------------------------|
| Name | Reasons for selection | (as of Mar. 31, 2022) | Board of Directors | Audit and Supervisory Committee | Officer Nomination Council | Director Remunera- tion Council |
| Isao Matsumoto | Isao Matsumoto uses his abundant knowledge and experience from his time in Business Units as well as a global perspective gained from experience overseas and contributes to improving the corporate value of the ROHM Group with strong leadership as President, and was therefore deemed suitable as a Director. | 6,248 | 15/15 | - | 3/3 | 3/3 |
| Katsumi Azuma | Katsumi Azuma has attained an abundant knowledge and experience in quality improvement and produc- tion engineering primarily through duties in production sections of semiconductors and electronic components, and he has superior ability in controlling and promoting business strategically, and was therefore deemed suitable as a Director. | 4,359 | 15/15 | - | - | - |
| Kazuhide Ino | Kasuhide Ino has attained an abundant knowledge and experience through the duties in technology development sections of power devices and financial experience in corporate management. In addition, from the perspective of both axes in conjunction with business operations, he has superior ability to promote business of the ROHM Group, and was therefore deemed suitable as a Director. | | 15/15 | - | - | - |
| Tetsuo Tateishi | Tetsuo Tateishi has attained highly specialized expertise and abundant experience as a developer, and he is familiar with a broad range of IC technologies and he has superior ability in carrying out the ROHM Group's business strategically as CTO (Chief Technology Officer), and was therefore deemed suitable as a Director. | 2,024 | 15/15 | - | - | - |
| Koji Yamamoto | Koji Yamamoto has superior ability in carrying out business in the ROHM Group's sustainability, supply chain management (SCM), and risk management areas based on an abundant knowledge and experience through the duties in development and production sections, and was therefore deemed suitable as a Director. | 2,731 | 15/15 | - | - | - |
| Tadanobu Nagumo | Tadanobu Nagumo has attained an abundant knowledge and experience acquired as a top executive of a listed company that operates globally and he has a proven track record of aggressively promoting global strategies. Additionally, as an engineer he has a high level of insight in the field of manufacturing. He is expected to contribute to further strengthening oversight of business execution from an independent standpoint, and to provide advice on management on a wide range of issues from an international and practical perspective, and was therefore deemed suitable as a Director. | 500 | 15/15 | - | 3/3 | 3/3 |
| Peter Kenevan | Peter Kenevan has extensive knowledge and abundant experience in corporate finance, mergers and acquisitions (M&As), among other fields, nurtured over the years through working for a consulting firm. He also has a proven track record serving as the Japan Business Manager of a company that operates globally. He is expected to contribute to further strengthening oversight of business execution from an independent standpoint, and to provide advice on management on a wide range of issues from an international and practical perspective, and was therefore deemed suitable as a Director. | 0 | 12/12 | - | - | - |
| Kuniko Muramatsu | Kuniko Muramatsu has work experience at a foreign semiconductor company. In addition, she has a wide range of knowledge and insight, nurtured through establishing and managing her own company aiming to build a foundation for a sustainable society, as well as through an extensive track record and background as an advisor in enhancing corporate ethics and promoting sustainability and diversity. She is expected to contribute to further strengthening oversight of business execution from an independent standpoint, and to provide advice on the sustainability-focused management, which is the ROHM Group's primary focus, and was therefore deemed suitable as a Director. | 100 | 12/12 | - | - | - |
| Fukuko Inoue | Fukuko Inoue has hands-on experience with strategic human resources at global companies and an international organization. In addition, she is a university professor who has a wide range of knowledge and insight, nurtured as an academic expert in organizational development and human resource management. She is expected to contribute to further strengthening oversight of business execution from an independent standpoint, and to provide advice on the human capital management, which is the ROHM Group's primary focus, and was therefore deemed suitable as an Outside Director. Though she has never previously engaged in company management in any way other than as an outside officer, we deemed her capable of performing duties adequately as an Outside Director for these reasons. | 0 | - | - | - | - |

Reasons for Selecting the Four Directors Who Are Audit and Supervisory Committee Members and Meeting Attendance in FY2022

| | | Number of | Meeting attendance in FY2022 | | | | |
|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|------------------------------|---------------------------------------|----------------------------------|---------------------------------------|--|
| Name | Reasons for selection | shares held | Board of Directors | Audit and Supervisory Committee | Officer Nomination Council | Director Remunera- tion Council | |
| Masahiko Yamazaki | Masahiko Yamazaki has attained an abundant knowledge and experience through duties in administration sections such as general affairs, human resources and legal affairs and he has a proven track record of overall management of ROHM Group's Administration sections for many years and he was therefore deemed suitable as a director who is an Audit and Supervisory Committee Member. | 6,401 | 15/15 | 13/13 | - | | |
| Keita Nakagawa | Keita Nakagawa is expected to be able to utilize knowledge and insight through long-time experience at a financial institution as well as a global perspective nurtured through overseas assignments and abundant experience as the person in charge of an internal audit division and the Director in charge of Compliance to coordinate with the Internal Audit Department and to strengthen audit and supervisory functions of management from an independent perspective, and is therefore deemed suitable as an outside director who is an Audit and Supervisory Committee Member. | 0 | - | - | - | | |
| Hidero Chimori | Hidero Chimori is expected to be able to utilize professional knowledge and experience, wide insight as an attorney-at-law to ensure proper decision-making of the Board of Directors and to strengthen audit and supervisory functions of the Board of Directors from an independent perspective, and was therefore deemed suitable as an outside director who is an Audit and Supervisory Committee Member. | 400 | 15/15 | 13/13 | 3/3 | 3/3 | |
| Tomoyuki Ono | Tomoyuki Ono is expected to be able to utilize professional knowledge and experience, wide insight as a certified public accountant and practical experience at business companies, etc. to ensure transparency and integrity for decision-making of the Board of Directors and to strengthen audit and supervisory functions of management from an independent perspective, and was therefore deemed suitable as an Outside Director who is an Audit and Supervisory Committee Member. Though he has never previously engaged in company management in any way other than serving as an outside officer, we deemed him capable of performing duties adequately as an Outside Director who is an Audit and Supervisory Committee Member for these reasons. | 0 | - | - | - | | |

Outside Directors

Percentage of outside directors in Board of Directors

Since June 2022, ROHM has maintained a 54% ratio of outside directors in its Board of Directors.

54%

Director Skill Matrix

We have identified the skill sets (such as knowledge, experience, and ability) that the Board of Directors needs to achieve sustainable growth for the ROHM Group and to

| | | | | | Fie | elds | | | |
|-------------------|--|-------------------------|------------------------|--------|---------------------------|-------------------|----------------------|------------------------|-----------------------|
| Name | | Corporate Management | ESG/ Sustainability | Global | Innovation/ Technology | HR Development | Legal/ Compliance | Finance/ Accounting | Industry Expertise |
| Isao Matsumoto | | • | • | ٠ | • | • | ٠ | | ٠ |
| Katsumi Azuma | | • | • | ٠ | | • | • | | ٠ |
| Kazuhide Ino | | • | | ٠ | • | | | • | ٠ |
| Tetsuo Tateishi | | | | ٠ | • | | • | | ٠ |
| Koji Yamamoto | | | • | ٠ | | • | ٠ | | ٠ |
| Tadanobu Nagumo | | • | • | ٠ | | • | | | |
| Peter Kenevan | | • | | ٠ | | | | • | ٠ |
| Kuniko Muramatsu | | | • | | | • | | | |
| Fukuko Inoue | | | | ٠ | | • | | | |
| Masahiko Yamazaki | | | • | | | | ٠ | | |
| Keita Nakagawa | | | • | | | | • | • | |
| Hidero Chimori | | | • | | | | • | | |
| Tomoyuki Ono | | | • | | | | | • | |

Audit and Supervisory Committee Member Outside Independent

| Fields | |
|---------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Corporate Management | Strive to further enhance corporate value by foreseeing changes medium- to long-term perspectives and making decisions and r |
| ESG/Sustainability | Contribute to the sustainable development and prosperity of the fairness and transparency, working towards the achievement of maintaining a good relationship with stakeholders. |
| Global | Given the rapidly changing international situation, gain increased ness from global perspectives. |
| Innovation/ Technology | Promote the creation, establishment and expansion of business on the development of new technologies and products that are |
| HR Development | Discover human resources who can be the next generation of n human resources investment that are linked to the Company's r |
| Legal/Compliance | Perform appropriate risk management by understanding all app understand risks that may materially affect the Company's busin compliances. |
| Finance/Accounting | Appropriately identify the Company's business management iss and monitor the progress of financial strategies and measures th |
| Industry Expertise | Possess insight on semiconductors and a wide network of pers business portfolio by appropriately monitoring competitive and r |

Percentage of outside directors that are independent officers

ROHM has formulated Independence Standards for Outside Officers to supervise and advise management from an independent perspective. Currently, all seven of our outside directors meet these standards.



enhance the Group's corporate value over the medium- to long-term. We hereby define the following skill sets that are especially expected of directors.

Definition

ges in the environment surrounding the Company's business, developing strategies from d running an organization effectively.

he world, society and companies through conducting business activities with integrity, of the United Nations' Sustainable Development Goals (SDGs) and establishing and

ed confidence from international markets by developing strategies and conducting busi-

sses by capturing the needs of society and customers and focusing time and resources re essential for the sustainable growth of the Company.

managers, and conduct human resources development and medium- to long-term smanagement strategy.

plicable laws and regulations related to the Company's business and recognize and siness by constantly viewing matters from the standpoint of ensuring legal and other

ssues based on the full understanding of accounting, taxation and finance, and develop that are linked to the Company's management strategy.

rsonal connections in the semiconductor industry, and look to optimize the Company's d market trends.

Efforts for Enhancing the Board of Directors

Evaluation of Effectiveness for the Board of Directors

ROHM believes that in order to continually improve corporate value, it is important for the Board of Directors to adequately exercise its duties and enhance governance.

Since introducing the "Board of Directors Effectiveness Evaluations" in 2016, each director is given a guestionnaire on the effectiveness of the Board of Directors every year, and the Board of Directors analyzes and evaluates its effectiveness based on those results.

- Since FY2022, we have adopted third party analysis and evaluation conducted by an external organization in order to achieve evaluation that maintains both objectivity and effectiveness.
- Based on those results, the Board of Directors discusses its future efforts and strives to improve its effectiveness.

Effectiveness Evaluation Process

| Anonymous questionnaire for all directors | | | | |
|---------------------------------------------------------------|--|--|--|--|
| Analysis/evaluation of results by a third party | | | | |
| Analysis/evaluation by Board of Directors | | | | |
| Discuss issues and future efforts for improving effectiveness | | | | |
| • | | | | |
| Initiatives | | | | |
| | | | | |

Evaluation items

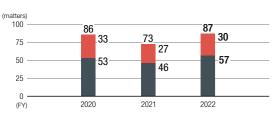
- (1) Operation of the Board of Directors (agenda, meeting frequency, materials on proposals, open and lively discussions, duration of deliberation, reporting of results, etc.)
- (2) Roles and functions of the Board of Directors (appropriate decision-making, supervisory function for overall management, size, diversity, etc.)
- (3) Discussions by the Board of Directors (management strategy, sustainability-related issues, Group governance, etc.)
- (4) Roles and responsibility of Directors (roles and responsibility of Outside Directors, information sharing and opinion exchanges among Outside Directors, etc.)
- (5) Functions and operation of the Director Remuneration Council and the Officer Nomination Council (agenda, meeting frequency, duration of deliberation, etc.)

Evaluation Results for FY2022 and Action Policy for FY2023

| _ | | |
|---|------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | FY2021 Evaluation Results | Based on efforts made in FY2021, the Board of Directors received generally good ratings for broadly ensuring its effectiveness. It may be evaluated that ROHM's corporate governance has been improved from its previous iteration, as the supervisory function of the Board of Directors has been strengthened by the enhancement of the outside director system, discussions at Board of Directors meetings including pre-briefing sessions have been enhanced, and progress reports on the Medium-Term Management Plan, etc. are appropriately provided. |
| | Efforts in FY2022 | We reviewed the target values for the Medium-Term Management Plan via discussions at meetings of the Board of Directors after deliberation on the executive side. We secured further diversity of the Board of Directors via the appointment of one non-Japanese director and one more female director. We reviewed our operation method to have the discussions of the Executive Meeting and Director Remuneration Council/Officer Nomination Council shared with/reported to outside directors. |
| | + | |
| | FY2022 Evaluation Results | Enhancement of the outside director system maintained the supervisory function of the Board of Directors, discussions at Board of Directors meetings, including pre-briefing sessions, have been lively and within an appropriate duration of deliberation, and progress reports and reviews of the Medium-Term Management Plan, etc. have been appropriately conducted. The results of the director questionnaire and analysis/evaluation conducted by an external organization have confirmed the effectiveness of the Board of Directors. |
| | Challenges for FY2023 | We recognize further room for improvement in the composition of the Board of Directors and the decision process of the Officer Nomination Council, the allocation of management resources (investment in human capital and intellectual property), and Board of Directors discussions regarding the sta- tus of dialog with investors and other topics. Therefore, we deliberated on how to focus efforts in FY2023 on improving the decision process for nom- inating directors and method for sharing the status of dialogue with investors and other topics. |

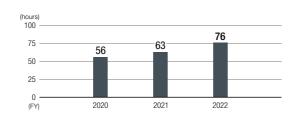
Number of Matters and Time Allocated at Board of Directors Meetings

Number of Matters



Decisions Deliberations/reports

In FY2022, matters were not only related to business strategy, such as reviewing our Medium-Term Management Plan and considering our business portfolio, and topics such as sustainability and our efforts for contributing to society increased



Average Time per Matter

With the increased number of outside directors and directors with diverse experience and expertise, debate at Board of Directors meetings has become livelier and we have been able to secure the time required for worthwhile deliberation

Officer Remuneration

Policy for Determining Remuneration, etc.

The remuneration for Directors shall be based on a remuneration system that shares value with shareholders to clarify their management responsibility and fully function as a sound incentive for the Company's sustainable growth and medium- to long-term enhancement of corporate value. In determining the remuneration of individual directors, the Company's basic policy is to set an appropriate level based on the responsibilities of each position.

Specifically, remuneration for executive directors shall consist of fixed remuneration and performance-linked remuneration as monetary remuneration, and stock-based

| | | Executive Director | Independent outside directors and non-executive directors |
|---------------|--------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|
| | Fixed remuneration | Paid in cash monthly according to position and responsibilities | Paid in cash monthly |
| Mone- tary | Performance-linked remuneration | Calculated according to the level of achieve- ment of the Company's consolidated net sales and operating profit targets for the immediately preceding period | _ |
| | onetary remuneration emuneration) | Consists of a fixed pre-delivery type (RS: Restricted Stock) and a post-delivery type linked to performance targets (PSRSU: Performance Share Restricted Stock Unit). PSRSUs shall be calculated based on the degree of achievement against targets linked to the Medium-Term Management Plan | _ |

(Reference) Performance Cycle and Indicators for PSRSUs

| Performance cycle | nance cycle From FY2022 to FY2025 (4 years) | | | | |
|-------------------|---------------------------------------------|------------------------------------------------------------------------|--|--|--|
| Performance | Financial | ROE | | | |
| indicators | | Greenhouse gas (GHG) emissions | | | |
| | Non- financial | Diversity & inclusion (Percentage of women in managerial positions) | | | |
| | | ROHM Group engagement scores | | | |

Total Director Remunerations in FY2022

| | Total remunerations | Total re | munerations by type (millio | on yen) | Number of subject |
|-----------------------------------------------------------------------------------------------------|---------------------|--------------------|------------------------------------|---------------------------|-------------------|
| Category | (million yen) | Fixed remuneration | Performance-linked remuneration | Non-monetary remuneration | officers |
| Directors (of which is for outside directors) | 454 (32) | 229 (32) | 191 (—) | 33 (—) | 8 (3) |
| Directors who are Audit and Supervisory Committee Members (of which is for outside directors) | 96 (66) | 96 (66) | — (—) | - (-) | 5(4) |
| Total (of which is for outside directors) | 550 (98) | 325 (98) | 191 (—) | 33 (—) | 13 (7) |

* The amount of remunerations paid to directors does not include the amount of employee salaries paid to employee directors.

Total Remuneration of Directors with Total Remuneration of 100 Million Yen or Higher

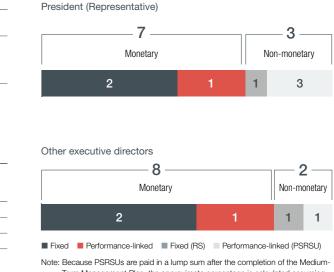
| | Total remunerations | Total re | munerations by type (millio | on yen) |
|----------------|---------------------|--------------------|---------------------------------|---------------------------|
| Name | (million yen) | Fixed remuneration | Performance-linked remuneration | Non-monetary remuneration |
| Isao Matsumoto | 126 | 60 | 56 | 9 |
| Katsumi Azuma | 100 | 48 | 45 | 7 |

remuneration as non-monetary remuneration.

Remuneration for independent outside directors and non-executive directors shall be paid only as fixed remuneration from the viewpoint of their supervisory function independent of business execution.

Furthermore, the Director Remuneration Council, which consists of a majority of independent outside directors, has been established as an advisory body to the Board of Directors to increase its independence, objectivity, and transparency by discussing the remuneration system for directors and the remuneration of each director based on this system.

Estimated Ratio of Remuneration (if Targets Are 100% Achieved)



Term Management Plan, the approximate percentage is calculated assuming that they are paid in each fiscal year.



Directors

President, CEO (Representative)

Isao Matsumoto

Apr. 1985 Joined the Company Jun. 2013 Member of the Board, Director of LSI Production Headquarters Sep 2019 Member of the Board Managing Executive Officer in

- charge of Quality, Safety and Production May. 2020 President (Representative), Chief Executive Officer
- Jun. 2020 President, CEO (Representative) (current position)

Member of the Board

- 2 Katsumi Azuma
- Anr. 1989 Joined the Company Jun. 2013 Member of the Board, Director of Discrete Production Headquarters
- Jul. 2017 Senior Managing Director, Member of the Board, in charge of Discrete and Optical Module
- Sep. 2019 Member of the Board, Senior Managing Executive Officer, in charge of Business and Strategy
- Jun. 2020 Member of the Board, Senior Managing Executive Officer, COO, Senior Director of Sales
- Jan. 2021 Member of the Board. Senior Managing Executive Officer, COO, Senior Director of Production · Quality Sales
- Jun. 2021 Member of the Board, Senior Managing Executive Officer, COO (current position)
- Jun. 2023 President of ROHM Apollo Co., Ltd. (current position)

Member of the Board

S Kazuhide Ino

- Apr. 1999 Joined the Company Sep. 2019 Corporate Officer, Director of Power Device
- Production Headquarters Jun. 2020 Member of the Board, CSO* and Senior Director of
- Power Device Business Jan. 2021 Member of the Board. Senior Corporate Officer. CSO Jun. 2021 Member of the Board, Managing Executive Officer,
- CSO and Director of Accounting & Finance Headquarters Apr. 2023 Member of the Board, Managing Executive Officer,
- CFO (Chief Financial Officer) (current position) * CSO (Chief Strategy Officer)

Member of the Board

- 4 Tetsuo Tateishi Jul. 2014 Joined the Company
- Jun. 2019 Member of the Board, Director of LSI Development Headquarters
- Sep. 2019 Member of the Board, Senior Corporate Officer. Director of LSI Development Headquarters
- Jun. 2020 Member of the Board, CTO and Senior Director of LSI Business
- Jan. 2021 Member of the Board. Senior Corporate Officer. CTO (current position

Member of the Board

G Koji Yamamoto

- Apr. 1985 Joined the Company Sep. 2019 Corporate Officer, Director of LSI Production Headquarters and in charge of Development of ATP Rationalization
- Jun. 2020 Corporate Officer. Director of Supply Chain Management Headquarters Jun. 2021 Member of the Board, Senior Corporate Officer,
- Director of Supply Chain Management Headquarters. Director of Administrative Headquarters and in charge of Sustainability Jun 2022 Member of the Board Senior Corporate Officer CAO
- and in charge of Promoting Sustainability (current position)
 - Apr. 2023 Member of the Board, Senior Corporate Officer, CSO* (current position) * CSO (Chief Sustainability Officer)
 - Member of the Board (Outside)

6 Tadanobu Nagumo

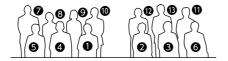
- Apr. 1969 Joined The Yokohama Rubber Co., Ltd.
- Jun. 1999 Director of The Yokohama Rubber Co., I td.
- Jun. 2004 President and Representative Director of The Yokohama Rubber Co., Ltd.
- Jun. 2011 Chairman and CEO and Representative Director of The Yokohama Rubber Co., Ltd. Outside Company Auditor of The Zeon Corporation
- Jun. 2015 Outside Director of The Zeon Corporation (current position)
- Mar. 2016 Chairman and Representative Director of The Yokohama Bubber Co I td Mar. 2019 Senior Advisor of The Yokohama Rubber Co., Ltd
- (current position) Jun. 2021 Member of the Board (Outside) (current position)

- Member of the Board (Outside)
- Peter Kenevan
- Jun. 1995 Admitted to California Bar Sep. 1995 Joined McKinsey & Company, Inc.
- Jun. 2000 Partner of McKinsey & Company, Inc. (Tokyo office)
- Jun. 2012 Senior Partner of McKinsey & Company, Inc. (Tokyo office)
- Apr. 2021 VP, Head of Japan of PayPal Pte. Ltd. (Tokyo branch) (current position)
- Jun. 2022 Member of the Board (Outside) (current position)

Member of the Board (Outside)

O Kuniko Muramatsu

- Oct. 1983 Joined Texas Instruments Japan Limited Nov. 2003 Head of Corporate Ethics Office and Officer in charge of Diversity Promotion of Texas Instruments Japan l imited
- Oct. 2009 Chief Researcher of Business Ethics Research Center Jan. 2010 Representative Director of Wellness Systems Institute
- Co., Ltd. (current position) Apr. 2016 Representative Director of GEWEL
- Jun. 2016 Outside Director of YOKOWO Co., Ltd. (current position)
- Apr. 2018 Senior Researcher of Business Ethics Research Center (current position)
- Jun. 2019 Outside Director of NEC Networks & System Integration Corporation (current position)
- Jun. 2020 Outside Director of Kyushu Railway Company (current position)
- Jun. 2022 Member of the Board (Outside) (current position)



Member of the Board (Outside)

Fukuko Inoue

Apr. 1987 Joined UCC UESHIMA COFFEE CO., LTD. Sep. 1996 Human Resources Officer, Training Officer at Budget Personnel Bureau of Human Resources Department

of Asian Development Bank May 2004 Human Resources Development Manager at General

- Affairs and Human Resources Headquarters of Vodafone Japan Co., Ltd.
- Jun. 2006 Human Resources Manager of Tiffany & Co. Sep. 2011 Executive Officer of Human Resources, General Manager
- of Human Resources Headquarters of SAP Japan Co. 1td Jan. 2013 Section Chief of Human Resources Planning Division
- at Human Resources Department of International Atomic Energy Agency Jul. 2017 Senior Human Resources Officer at Management
- Bureau of International Atomic Energy Agency
- Apr. 2018 Professor at Doshisha Business School at Doshisha
- University (current position) Jun. 2022 Outside Director of EXEDY Corporation (current position) Jun. 2023 Member of the Board (Outside) (current position)

Member of the Board, Audit and Supervisory Committee Member (Full-Time)

Masahiko Yamazaki

- Mar. 1982 Joined the Company
- Jun. 2010 Member of the Board, Director of Administrative
- Headquarters Sep. 2019 Member of the Board, Senior Corporate Officer, Director
- of Administrative Headquarters and CSR Headquarters Apr. 2020 Member of the Board, Senior Corporate Officer, Director
- of Administrative Headquarters and in charge of CSR Jun. 2021 Member of the Board. Audit and Supervisory
- Committee Member (Full Time) (current position)

Member of the Board (Outside), Audit and Supervisory Committee Member (Full-Time)

Keita Nakagawa

- Apr. 1988 Joined Daiwa Bank Co., Ltd.
- Aug. 1997 Singapore Branch of Daiwa Bank Co., Ltd. Mar. 2003 Employees' Union of Resona Bank, Ltd. (Until Jul. 2004)
- Oct. 2015 Senior Auditor at Internal Audit Department of Resona
- Bank, Ltd.
- Apr. 2017 Manager at Internal Audit Department of Resona Holdinas, Inc.
- Apr. 2019 Corporate Officer in charge of Compliance
- Supervisory of Kansai Mirai Bank, Limited Apr. 2022 Managing Director of Resona Card Co., Ltd.
- Apr. 2023 Advisor of Resona Card Co., Ltd.
- Jun. 2023 Member of the Board (Outside), Audit and Supervisory Committee Member (Full-Time) (current position)

Member of the Board (Outside), Audit and Supervisory

Committee Member

Hidero Chimori

Position

Managing

Chief Executive Officer

Senior Managing

Executive Office

Executive Officer

Corporate Officer

Senior Corporate Officer

Senior Corporate Officer

| Apr. 1983 | Attorney at law (Member of Osaka Bar Associatio Joined Miyake & Partners | on) Apr. 1982 | 2 Joined Sum (Currently S |
|-----------|-----------------------------------------------------------------------------|---------------|------------------------------|
| May. 2002 | Managing Partner of Miyake & Partners | Oct. 1989 | Eiwa Audit |
| Jun. 2016 | Outside Director of Kobe Steel, Ltd., Audit and | Mar. 1993 | 8 Registered |
| | Supervisory Board Member of the Company | Mar. 1994 | Joined Ono |
| May. 2019 | Partner of Miyake & Partners (current position) | Aug. 1998 | Joined Asa |
| Jun. 2019 | Member of the Board, Audit and Supervisory | Ū | AZSA LLC) |
| | Committee Member (current position) | Jun. 2007 | ' Partner of I |
| Jun. 2021 | Outside Director of Oji Holdings Corporation (cur | rent May 2021 | Chairman d |
| | position) | Jul. 2022 | Founded Or |
| | | | (current pos |
| | | Jun. 2023 | 8 Member of Supervisory |
| | | | - |

Member of the Board (Outside), Audit and Supervisory Committee Member

Tomoyuki Ono

| Apr. 1982 Joined Sumitomo Chemical Industry Co., Ltd. (Currently Sumitomo Chemical Co., Ltd.) Oct. 1989 Eiwa Audit Corporation (currently KPMG AZSA LLC) Mar. 1994 Joined Ono Property Appraisal Office Aug. 1998 Joined Asahi Audit Corporation (currently KPMG AZSA LLC) Jun. 2007 Partner of KPMG AZSA LLC May 2021 Chairman of the Board of Partners of KPMG AZSA LL Jul. 2022 Founded Ono Accounting Office. Chief of the Office (current position) Jun. 2023 Member of the Board (Outside), Audit and Supervisory Committee Member (current position) Jun. 2023 Outside Director of NITTA Corporation (current position) | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------------------------------------|
| Mar. 1993 Registered as CPA Mar. 1994 Joined Ono Property Appraisal Office Aug. 1998 Joined Asahi Audit Corporation (currently KPMG AZSA LLC) Jun. 2007 Partner of KPMG AZSA LLC May 2021 Chairman of the Board of Partners of KPMG AZSA LLJ Jul. 2022 Founded Ono Accounting Office. Chief of the Office (current position) Jun. 203 Member of the Board (Outside), Audit and Supervisory Committee Member (current position) Jun. 2023 Outside Director of NITTA Corporation (current | Apr. 198 | |
| Mar. 1994 Joined Ono Property Appraisal Office Aug. 1998 Joined Asahi Audit Corporation (currently KPMG AZSA LLC) Jun. 2007 Partner of KPMG AZSA LLC May 2021 Chairman of the Board of Partners of KPMG AZSA LL Jul. 2022 Founded Ono Accounting Office. Chief of the Office (current position) Jun. 2023 Member of the Board (Outside), Audit and Supervisory Committee Member (current position) Jun. 2023 Outside Director of NITTA Corporation (current | Oct. 198 | 9 Eiwa Audit Corporation (currently KPMG AZSA LLC) |
| Aug. 1998 Joined Asahi Audit Corporation (currently KPMG AZSA LLC) Jun. 2007 Partner of KPMG AZSA LLC May 2021 Chairman of the Board of Partners of KPMG AZSA LL Jul. 2022 Founded Ono Accounting Office. Chief of the Office (current position) Jun. 2023 Member of the Board (Outside), Audit and Supervisory Committee Member (current position) Jun. 2023 Outside Director of NITTA Corporation (current | Mar. 199 | 3 Registered as CPA |
| AZSA LLC) Jun. 2007 Partner of KPMG AZSA LLC May 2021 Chairman of the Board of Partners of KPMG AZSA LL Jul. 2022 Founded Ono Accounting Office. Chief of the Office (current position) Jun. 2023 Member of the Board (Outside), Audit and Supervisory Committee Member (current position) Jun. 2023 Outside Director of NITTA Corporation (current | Mar. 199 | 4 Joined Ono Property Appraisal Office |
| May 2021 Chairman of the Board of Partners of KPMG AZSA LL Jul. 2022 Founded Ono Accounting Office. Chief of the Office (current position) Jun. 2023 Member of the Board (Outside), Audit and Supervisory Committee Member (current position) Jun. 2023 Outside Director of NITTA Corporation (current | Aug. 199 | |
| Jul. 2022 Founded Ono Accounting Office. Chief of the Office (current position) Jun. 2023 Member of the Board (Outside), Audit and Supervisory Committee Member (current position) Jun. 2023 Outside Director of NITTA Corporation (current | Jun. 200 | 7 Partner of KPMG AZSA LLC |
| (current position) Jun. 2023 Member of the Board (Outside), Audit and Supervisory Committee Member (current position) Jun. 2023 Outside Director of NITTA Corporation (current | May 202 | 1 Chairman of the Board of Partners of KPMG AZSA LLC |
| Supervisory Committee Member (current position) Jun. 2023 Outside Director of NITTA Corporation (current | Jul. 202 | |
| | Jun. 202 | |
| | Jun. 202 | |

Corporate Officers (As of September, 2023)

| Name | Duty |
|--------------------|-----------------------------------------------------------------------------------------|
| Isao Matsumoto | CEO |
| Katsumi Azuma | COO, President of ROHM Apollo Co., Ltd. |
| Kazuhide Ino | CFO |
| Tetsuo Tateishi | СТО |
| Koji Yamamoto | CSO |
| Motohiro Ando | Director of Corporate Strategy Headquarters |
| Tetsuo Aoki | Director of System Solutions Engineering Headquarters and in charge of Sales Management |
| Akio Fujikawa | Director of LSI Business Unit |
| Sumihiro Takashima | President of LAPIS Technology Co., Ltd. |
| Tsuguki Noma | Director of Power Devices Business Unit |
| Tsuguru Ariyama | Director of General Purpose Device Business Unit |
| Tetsuhiro Tanabe | Director of Module Business Unit |
| Syoji Higashida | Director of WP Production Headquarters |
| Masanori Tanimura | Director of IT Headquarters |
| Shinji Mikami | In charge of Japan · International Sales Headquarters |
| Masayuki Yagi | Director of Japan Sales Headquarters |
| Takashi Miki | Director of Corporate Quality Headquarters |