

# Fact Book 2021



## 【連結 Consolidated】

(2021年3月期 決算データ) For the fiscal year ended March 31, 2021

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- (注) 1. 当資料は投資分析を目的として作成しておりますので、投資分析にのみご使用ください。  
2. 2022年3月期の予想は、現時点で得られた情報にもとづいております。従って、実際の業績は業況の変化などにより記載の予想と大きく異なる場合があります。  
3. 会計基準の改正に伴う変更は、過去のデータには反映しておりません。

Note: 1. This data is prepared for investors investigation.

Please pay attention to use this data only for investment analysis.

2. The forecasts for the fiscal year ending March, 2022 are based upon the information which the company considers reasonable at this time. Actual results may differ considerably by the changes of environment and so forth.

3. Data revised due to change in accounting standards are not reflected on past data.

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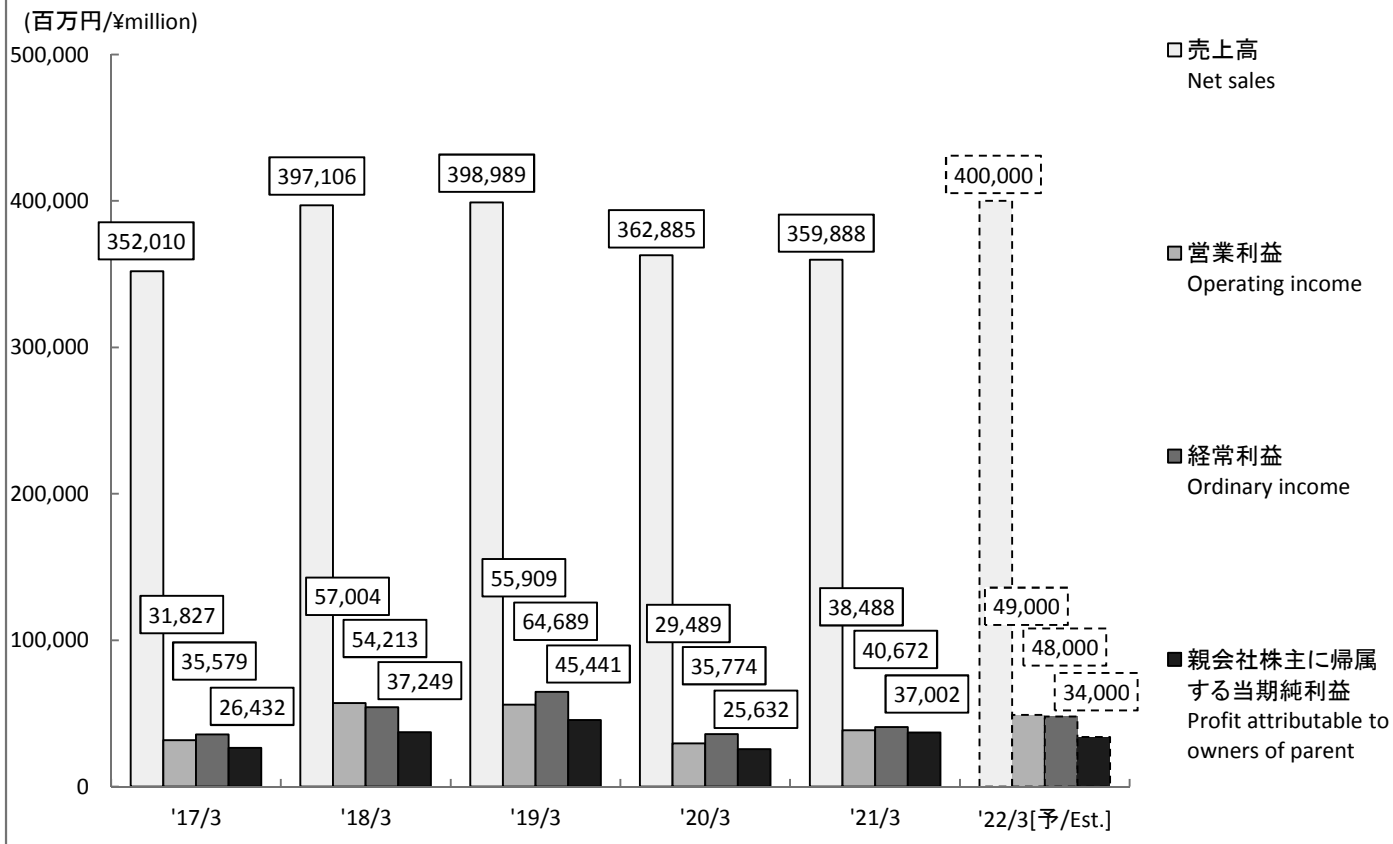
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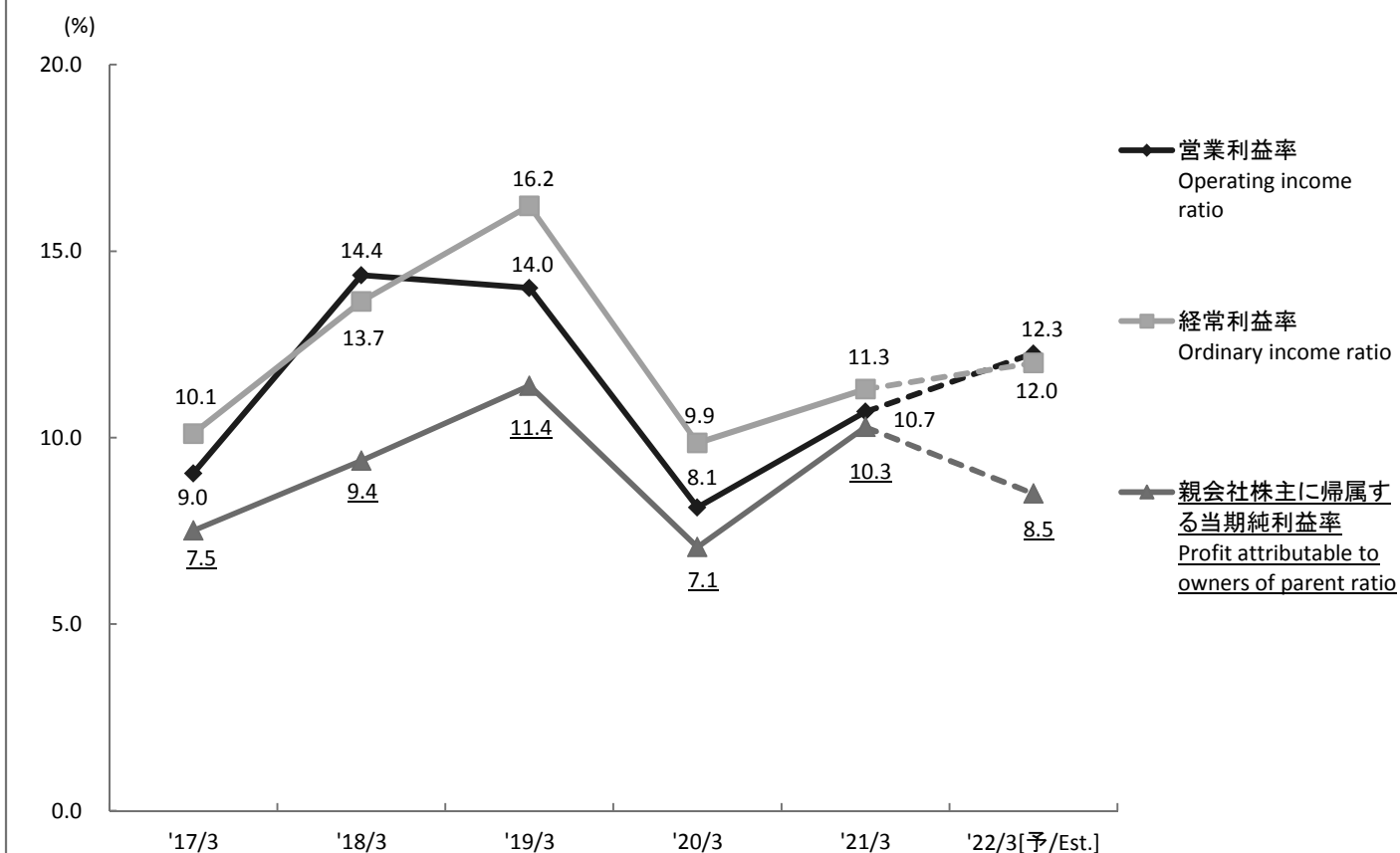
# 1. 業績の概要 Results of operations

【連結 Consolidated】

## (1) 業績 Results of operations



## (2) 利益率 Income ratio

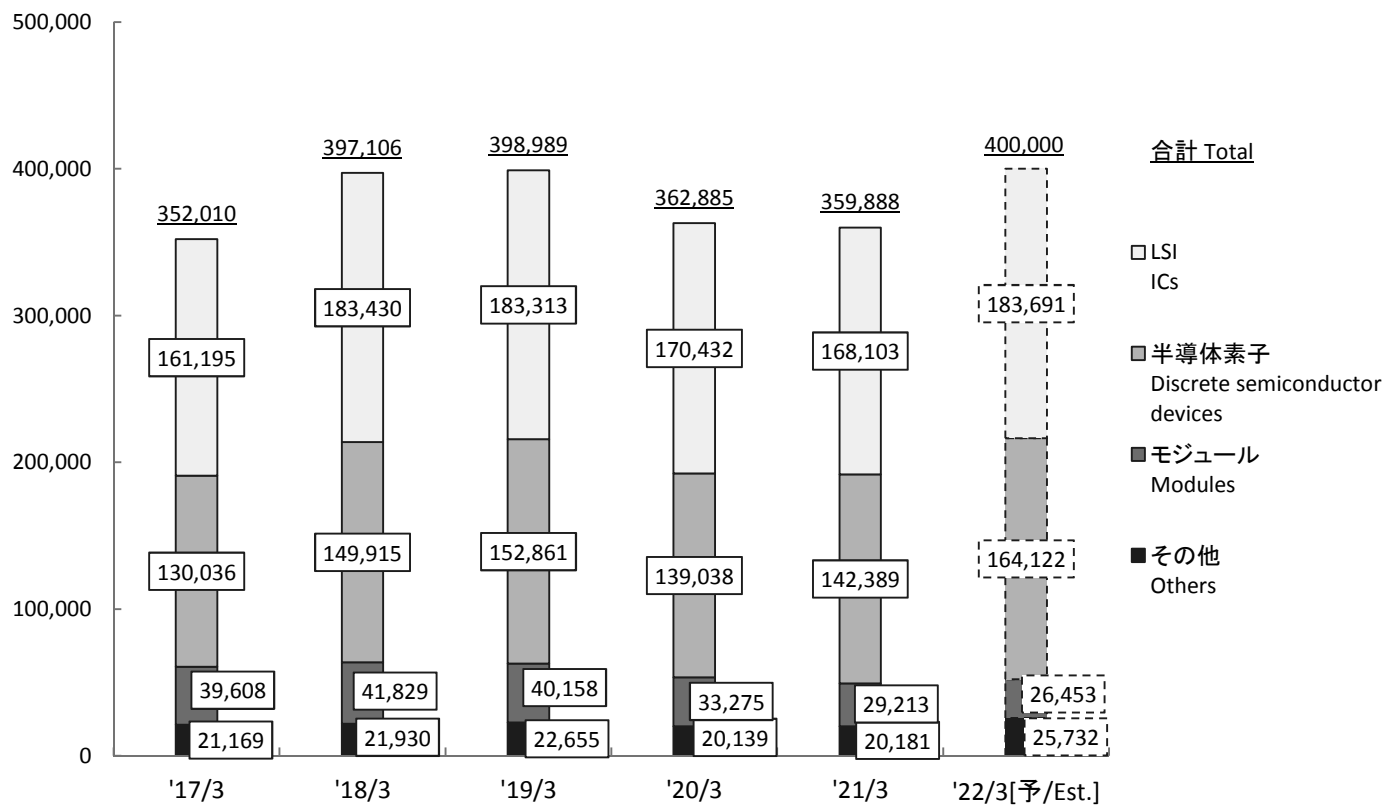


## 2. 売上 Sales

【連結 Consolidated】

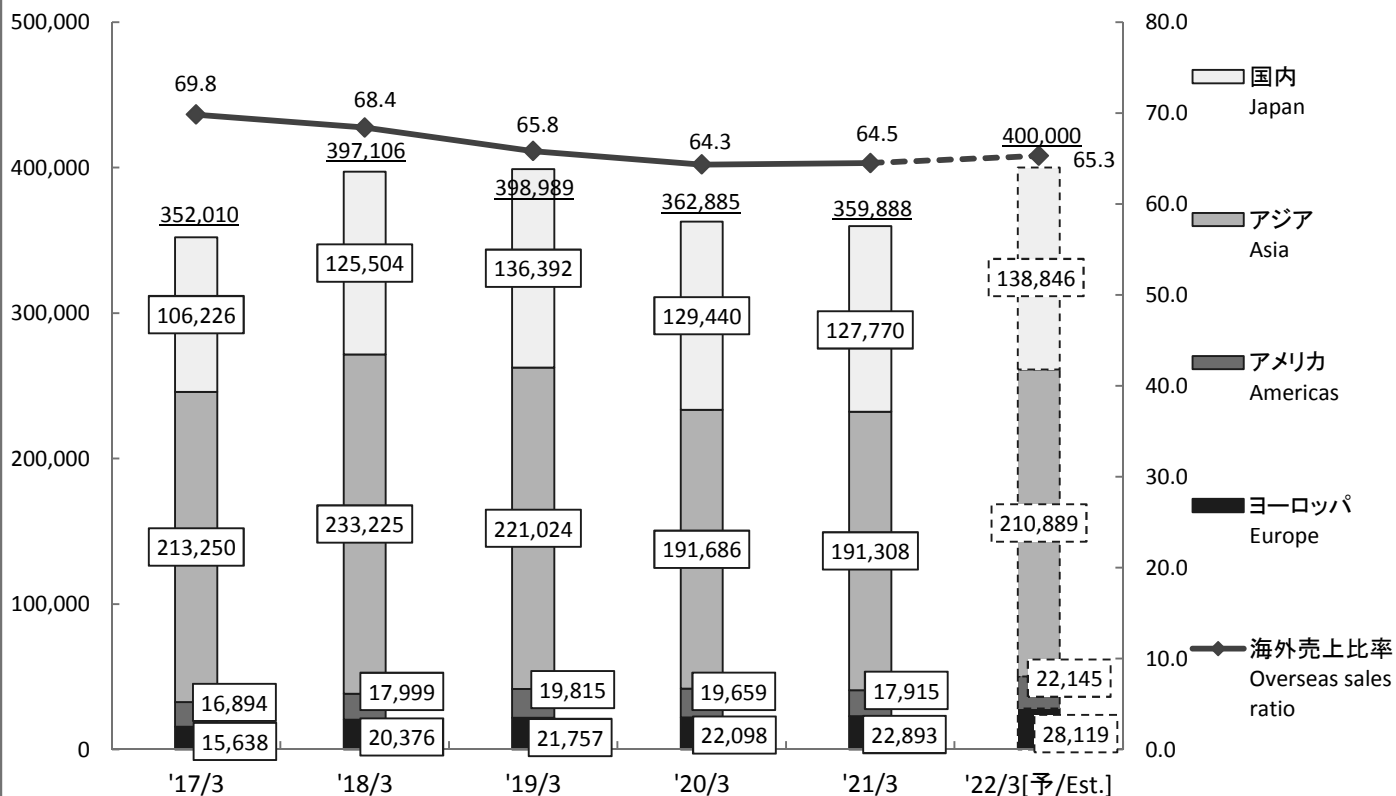
### (1) セグメント別売上高 Sales by segment

(百万円/¥million)

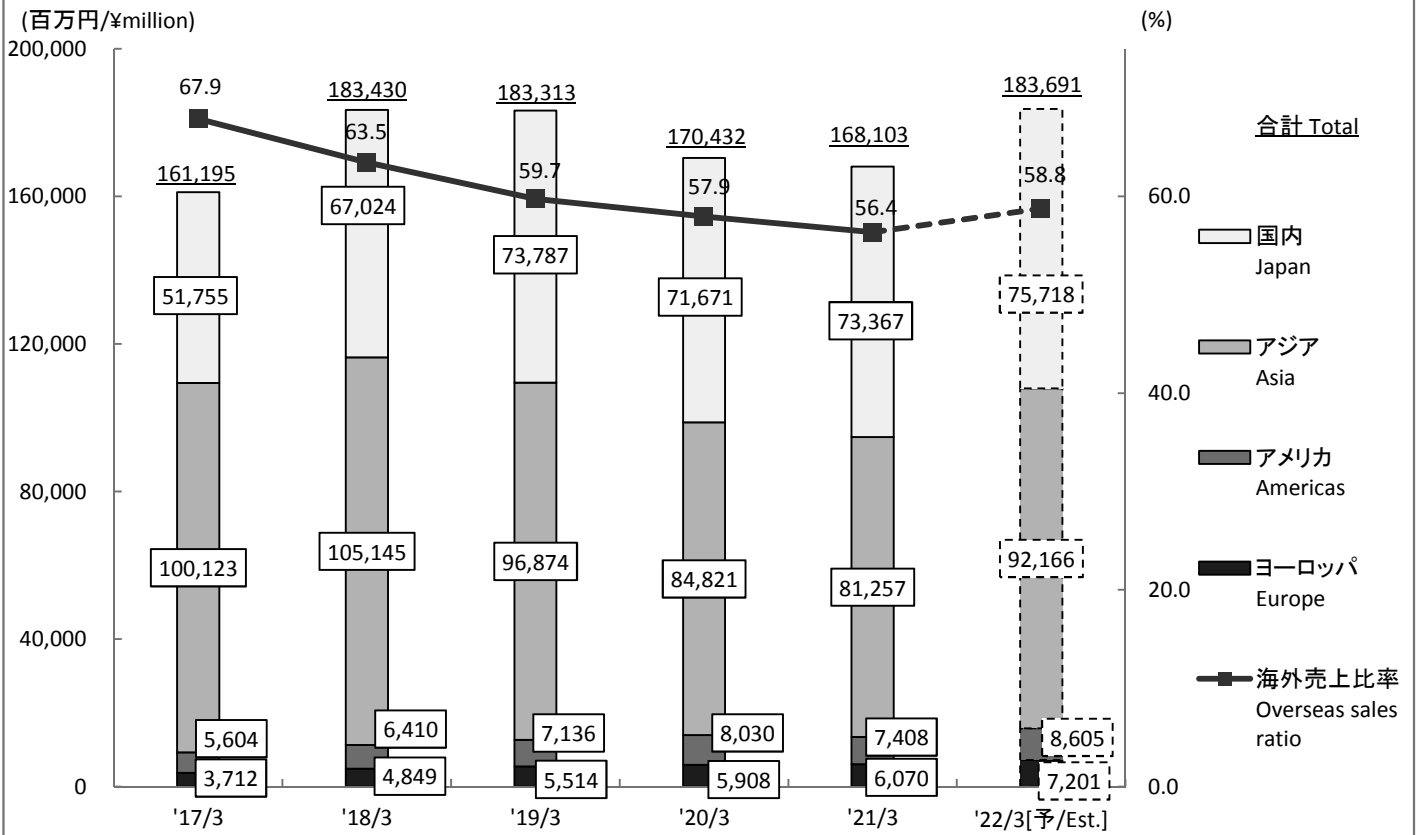


### (2) 地域別売上高・海外売上比率 Sales by region/Overseas sales ratio

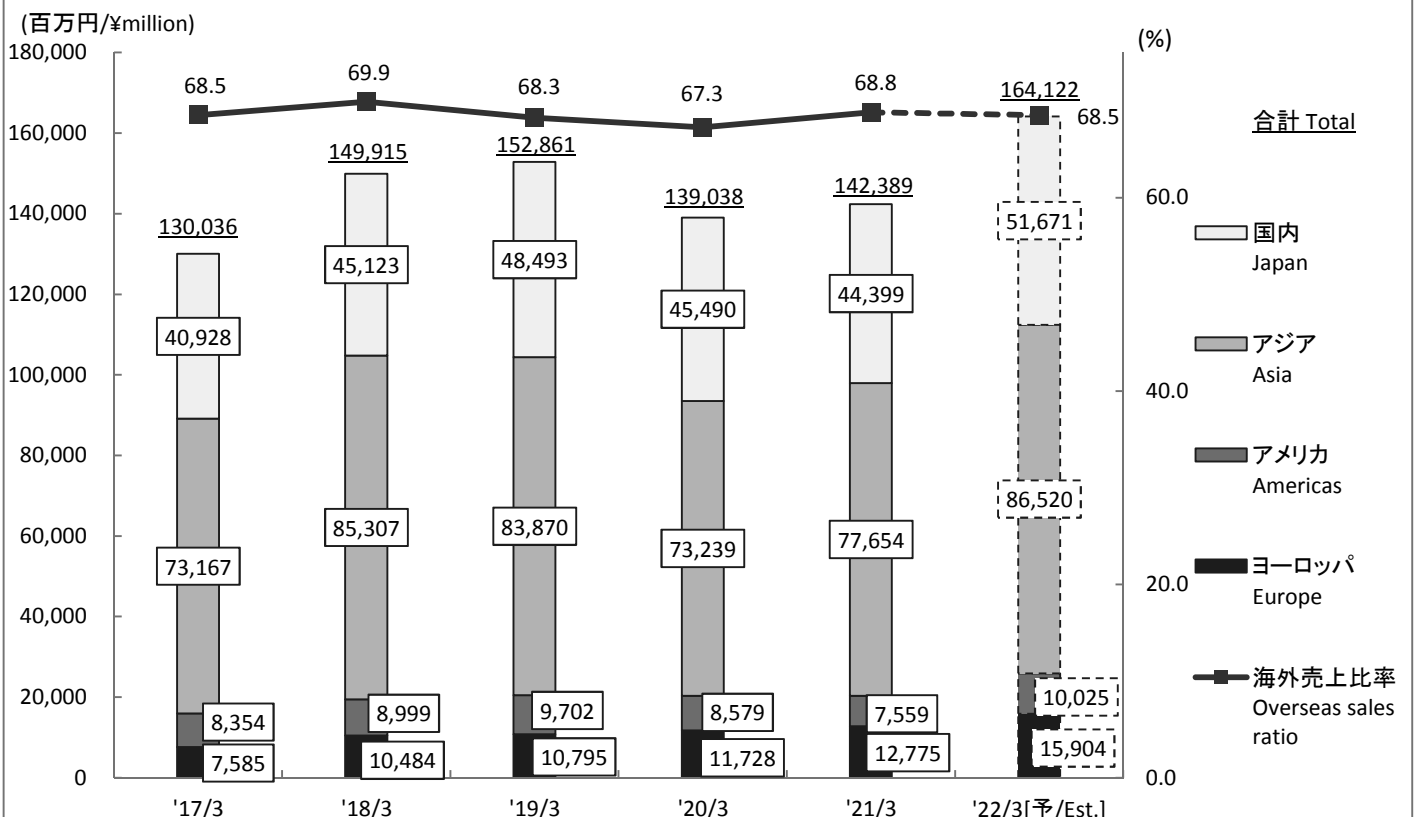
(百万円/¥million)



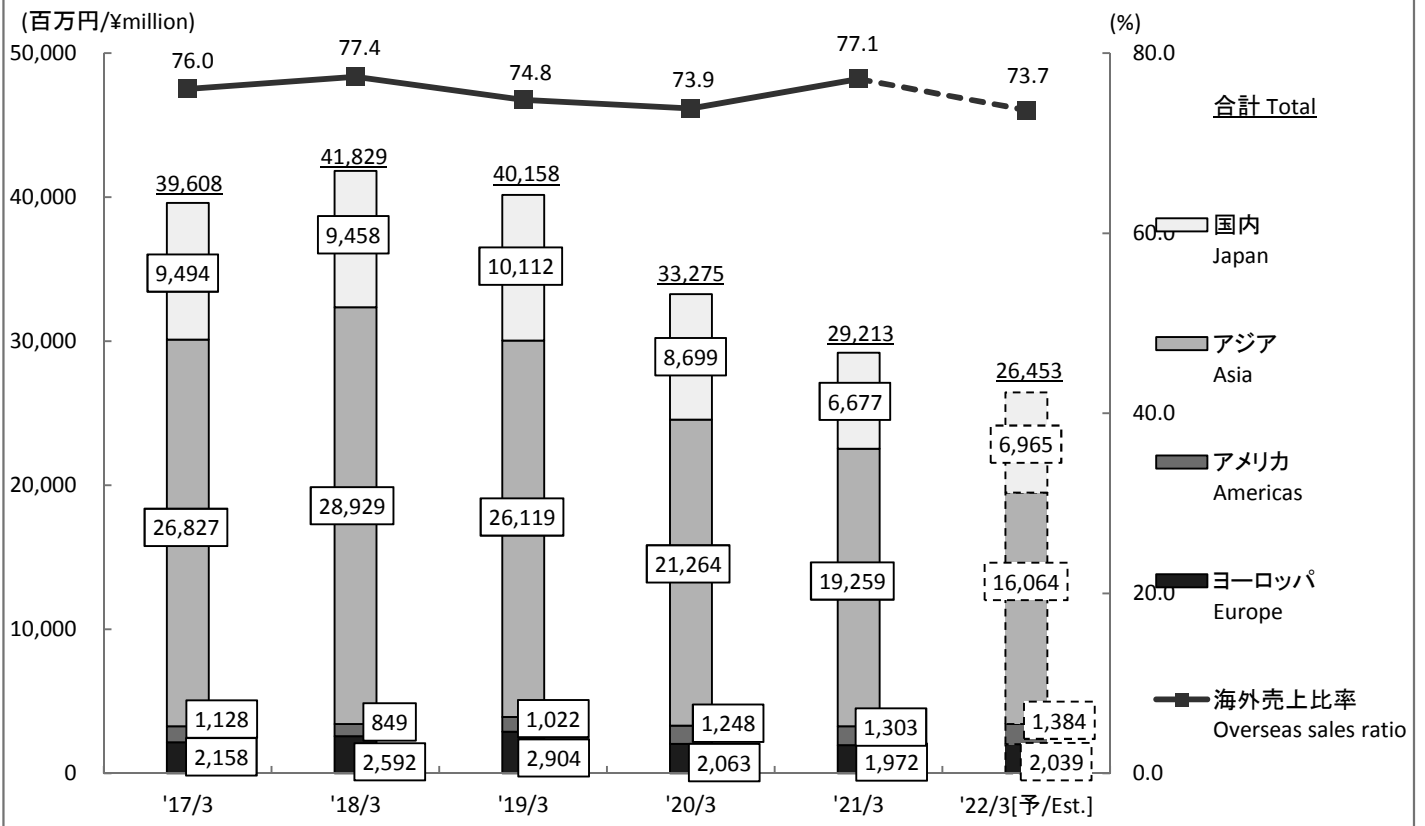
### (3) LSI 地域別売上高 ICs sales by region



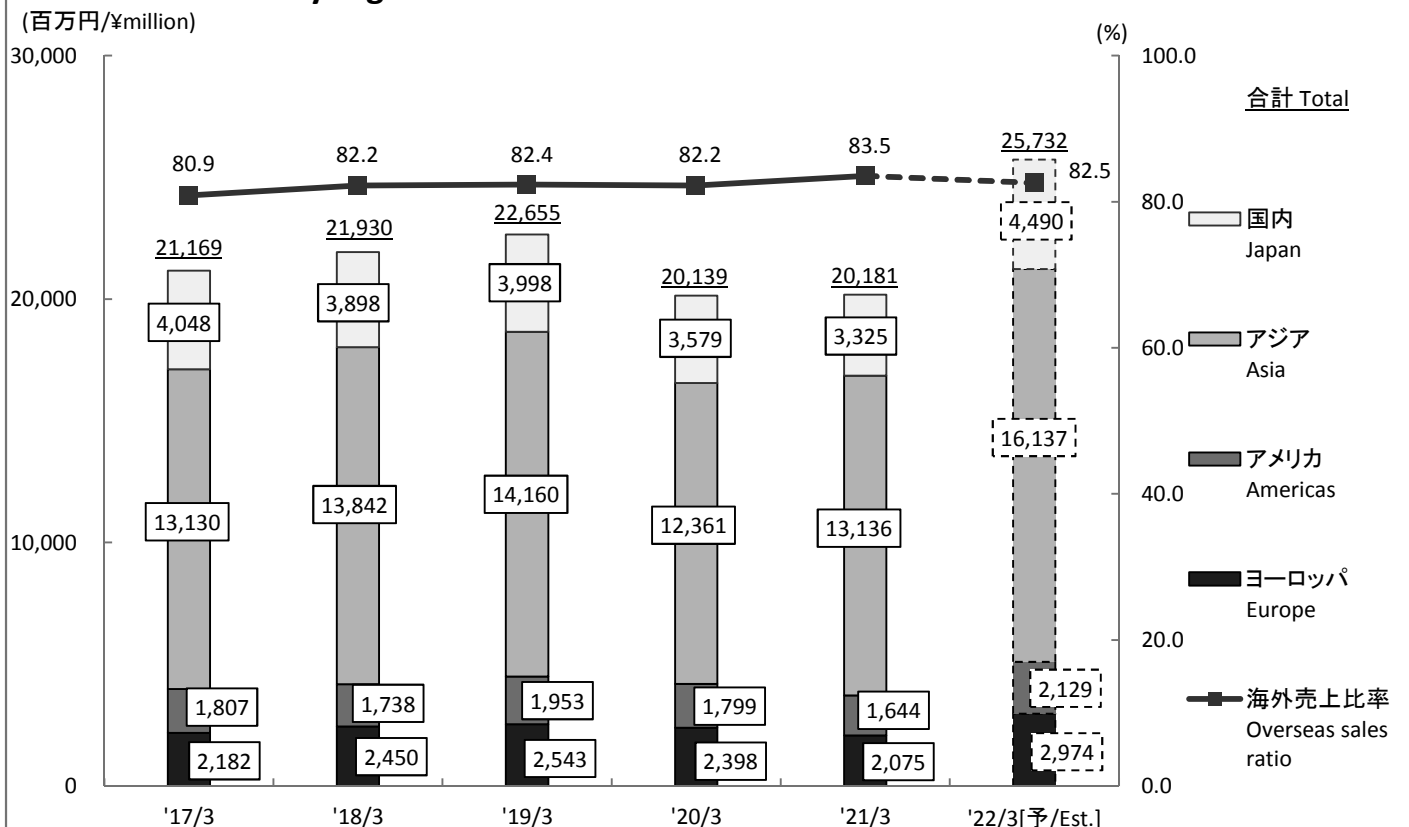
### (4) 半導体素子 地域別売上高 Discrete semiconductor devices sales by region



### (5) モジュール 地域別売上高 Modules sales by region

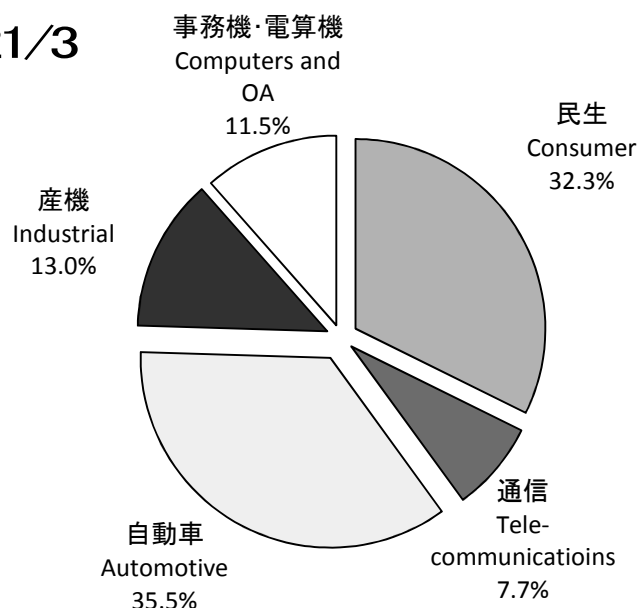


### (6) その他 地域別売上高 Others sales by region

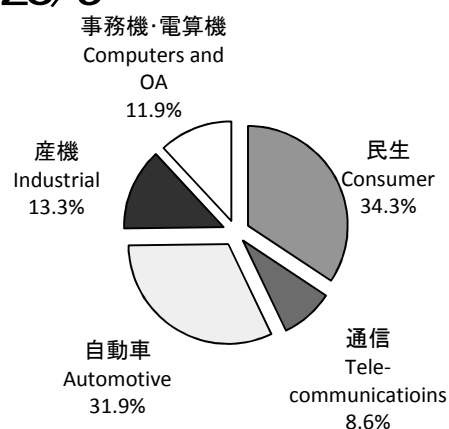


## (7)用途別売上構成比 Sales by application

'21/3



'20/9



(注) 当グラフは、製品納入先から用途を推定して作成したものであり、当社の推測を含んでいますので、参考値としてご使用ください。

Note 1: Data on this page include guess to some extent. Please use these data for your reference.

用途 Application	主な最終製品 Major end products
民生 Consumer	テレビ、ビデオカメラ、オーディオ、電子レンジ、エアコン、冷蔵庫、洗濯機、空気清浄機、デジタルスチルカメラ、ゲーム機、電子楽器、電子タバコ、ドローンなど TV, video camera, audio, microwave oven, air conditioner, refrigerator, washing machine, air cleaner, digital still camera, game machine, electronic musical instrument, electronic cigarette, drone, etc.
通信 Telecommunications	スマートフォン、FAX、ウェアラブル機器(医療機器を除く)など Smart phone, FAX, wearable electronics (excludes medical equipment), etc.
自動車 Automotive	エンジンコントロールユニット、エアバッグ、カーナビゲーション、カーオーディオ、ADAS関連など Engine control unit, air bag, car navigation, car audio, ADAS, etc.
産機 Industrial	医療機器/健康機器、計測器、工作機械、自販機、太陽光発電、スマートメーター、セキュリティ機器、通信インフラ、クラウドサーバーなど Medical equipment, electrical measuring equipment, machine tool, vending machine, solar power, smart meter, security equipment, communications infrastructures, cloud server etc.
事務機・電算機 Computers and OA	PC、PCサーバー、タブレットPC、プリンタ、複写機、データストレージ(DVD、HDD、半導体メモリ)、モニタ、各種端末装置など PC, PC server, tablet PC, printer, PPC, data storage (DVD, HDD, semiconductor memory), monitor, terminal, etc.

### 3.売上原価・販売費及び一般管理費・営業利益

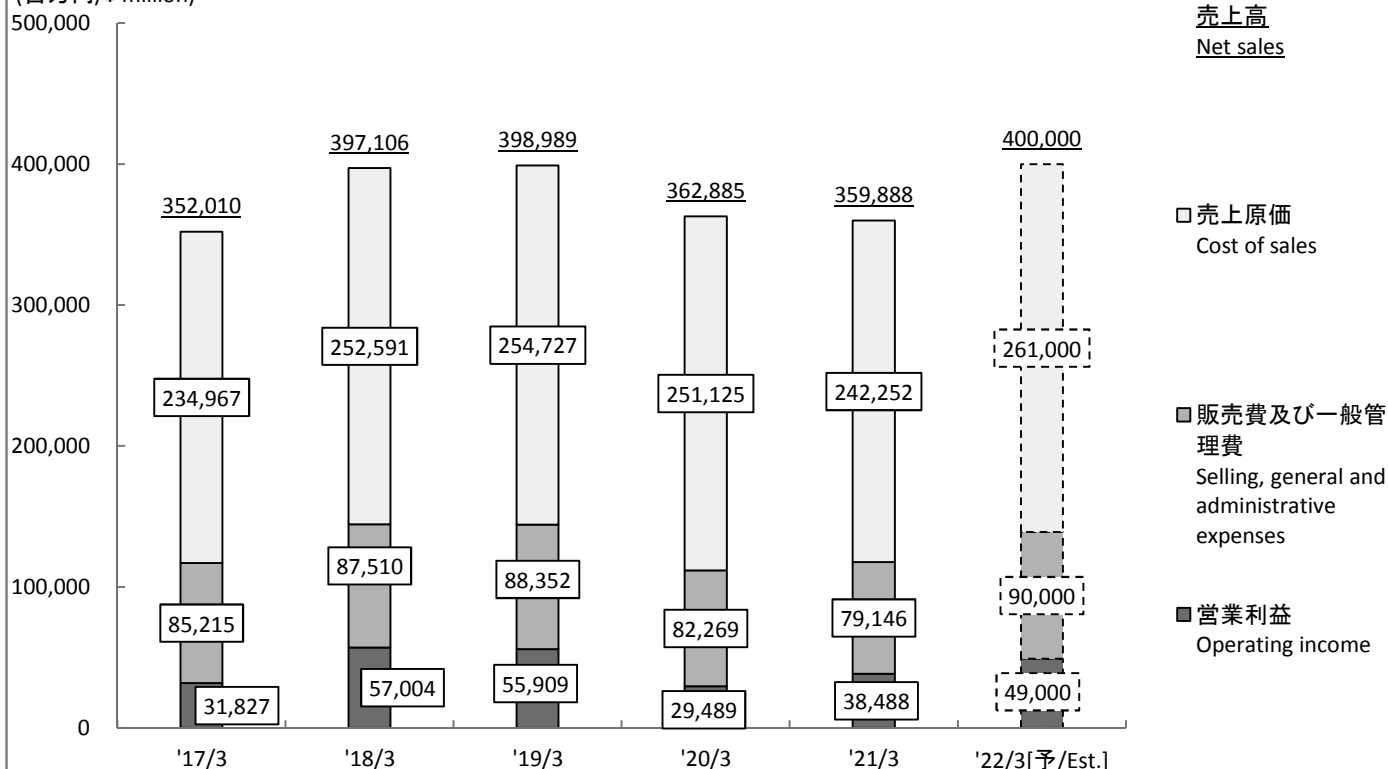
【連結 Consolidated】

Cost of sales/Selling, general and administrative expenses/Operating income

#### (1) 売上原価・販売費及び一般管理費・営業利益

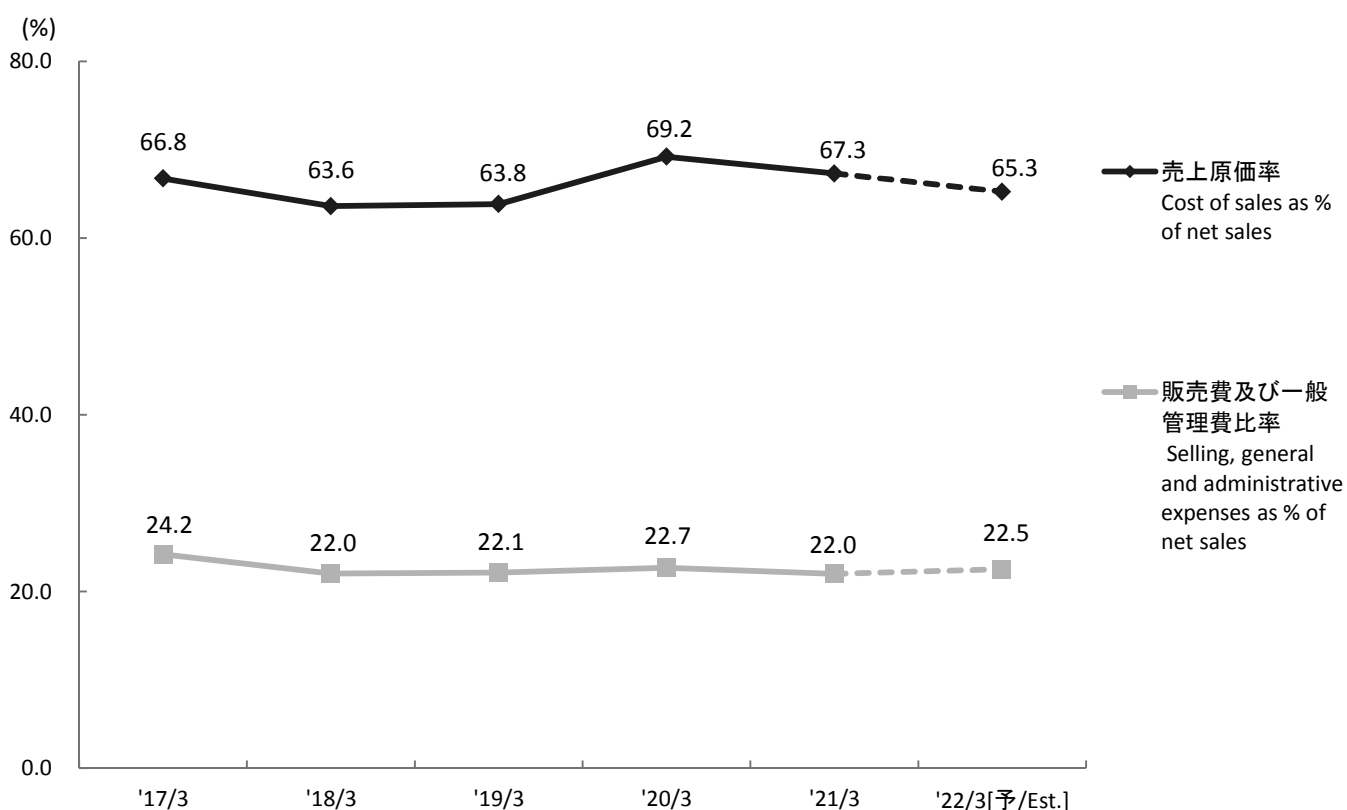
Cost of sales/Selling, general and administrative expenses/Operating income

(百万円/¥ million)



#### (2) 売上原価率・販売費及び一般管理費比率

Cost of sales as % of net sales/Selling, general and administrative expenses as % of net sales

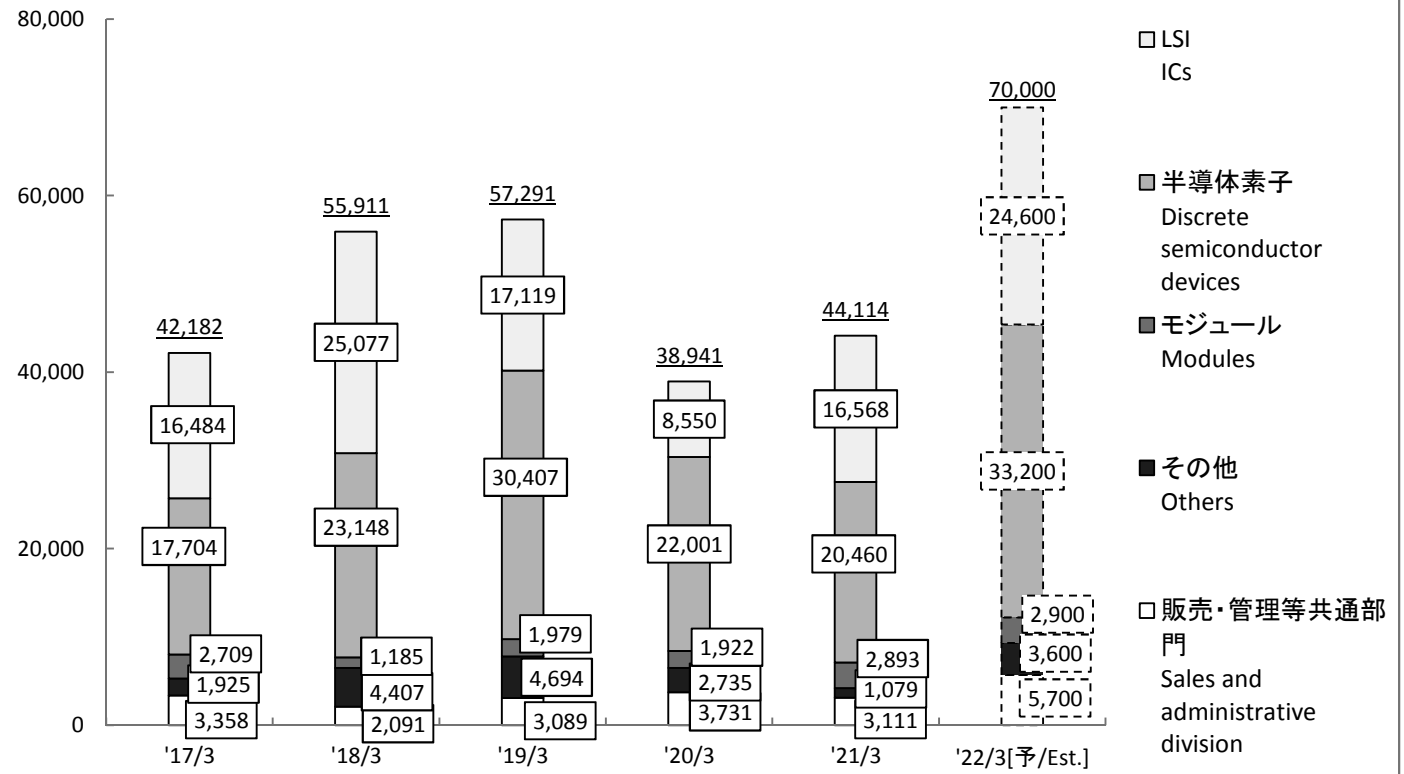


# 4.設備投資額・減価償却費 Capital expenditures/Depreciation

【連結 Consolidated】

## (1)設備投資額 Capital expenditures

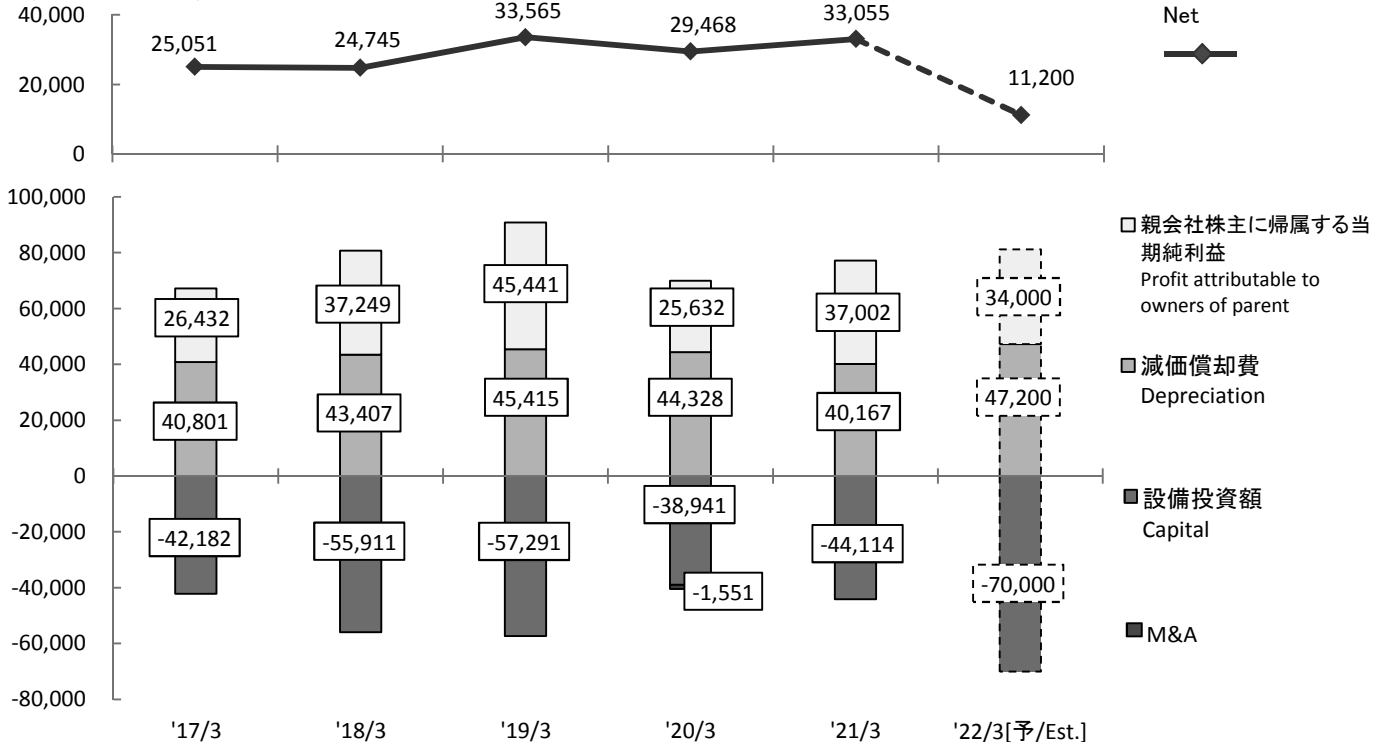
(百万円/¥million)



## (2)親会社株主に帰属する当期純利益・減価償却費と設備投資の関係

Profit attributable to owners of parent, depreciation, and capital expenditures

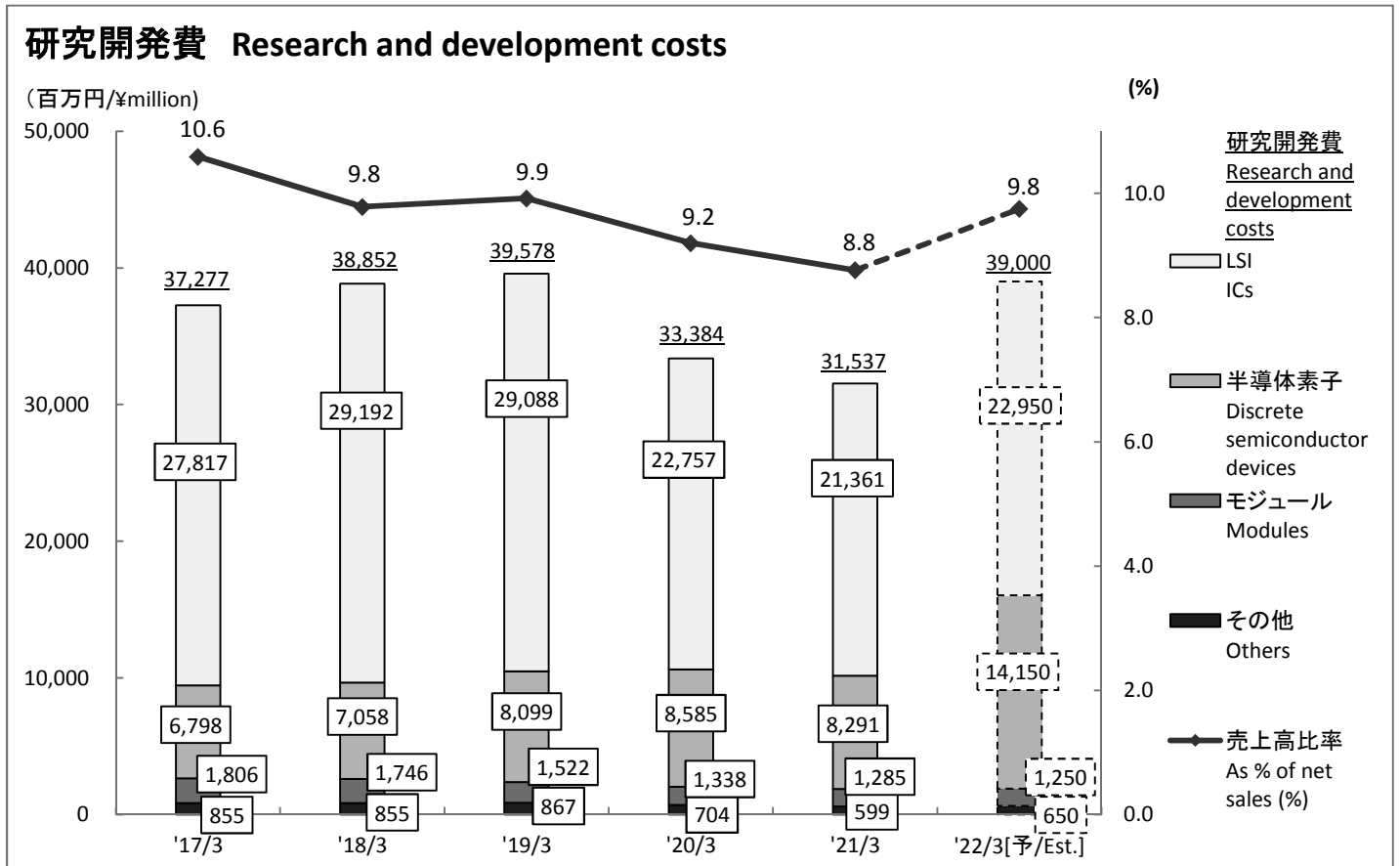
(百万円/¥million)



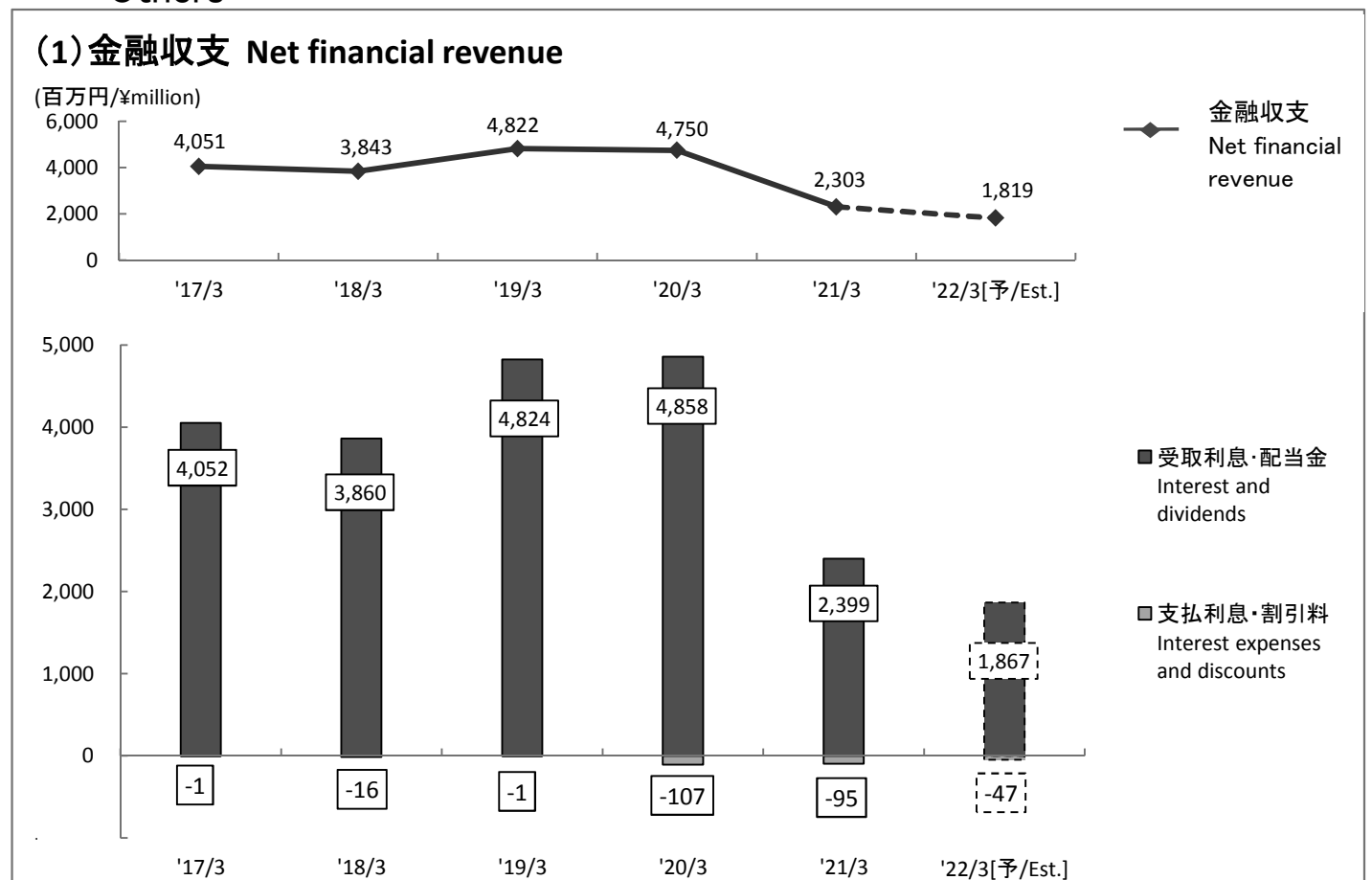


## 5. 研究開発費 Research and development costs

【連結 Consolidated】

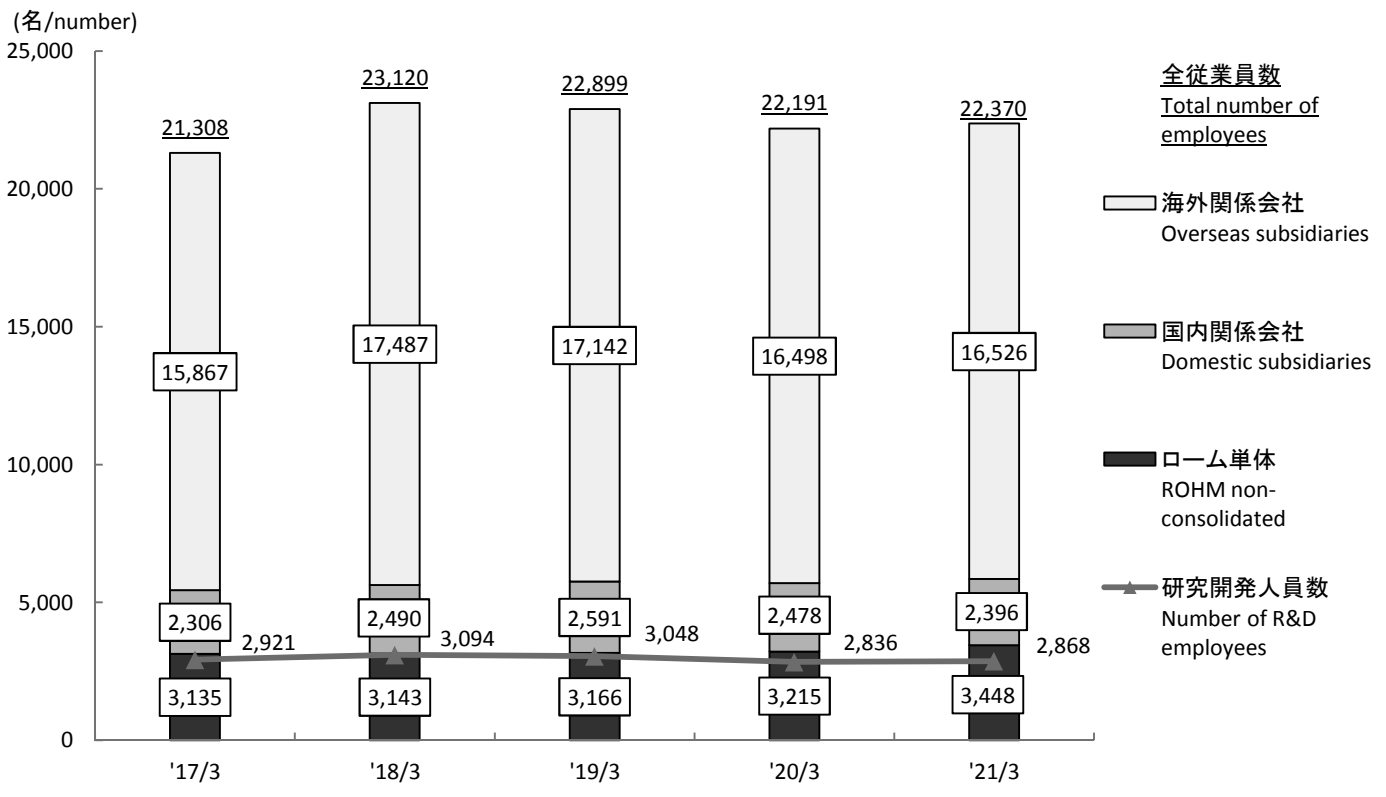


## 6. その他 Others



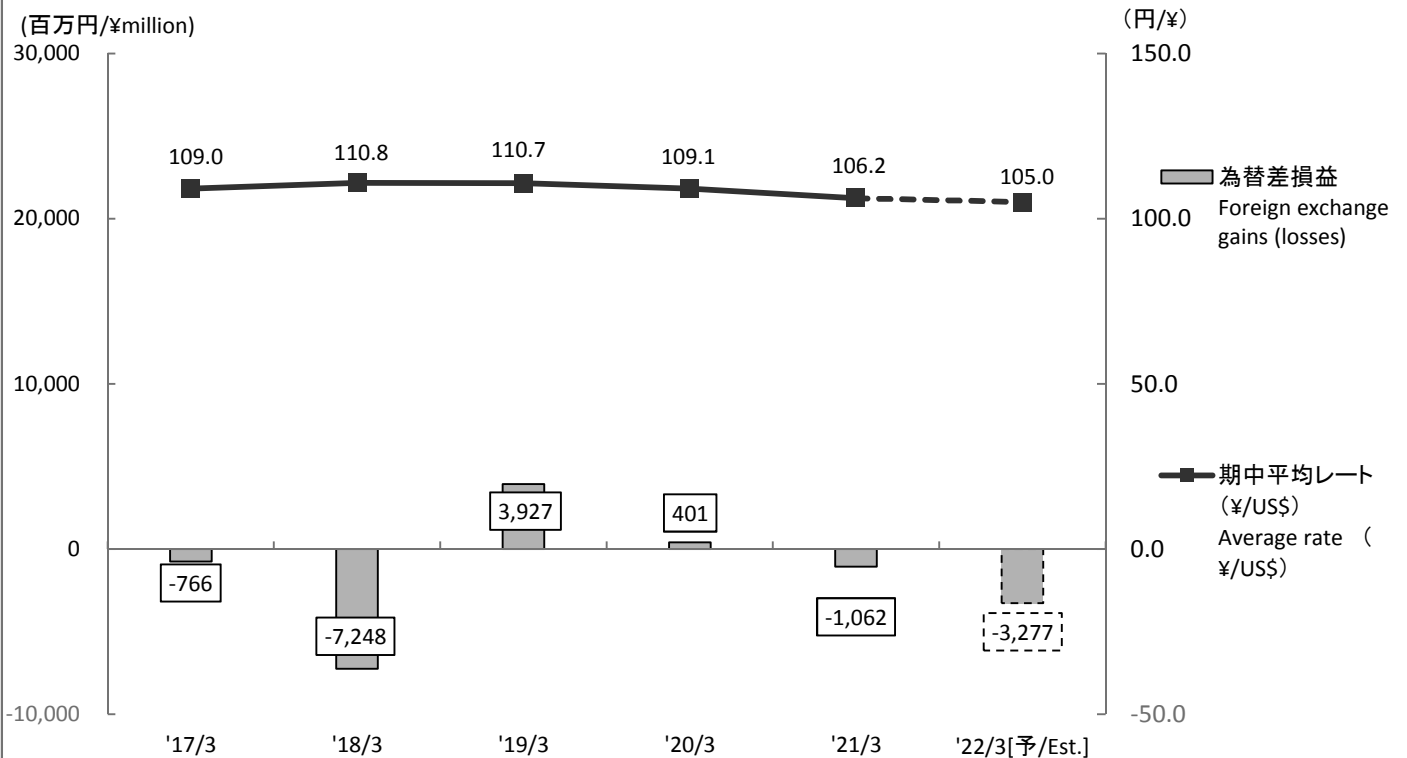
(2) 従業員数・研究開発人員数

Number of employees/Number of R&D employees



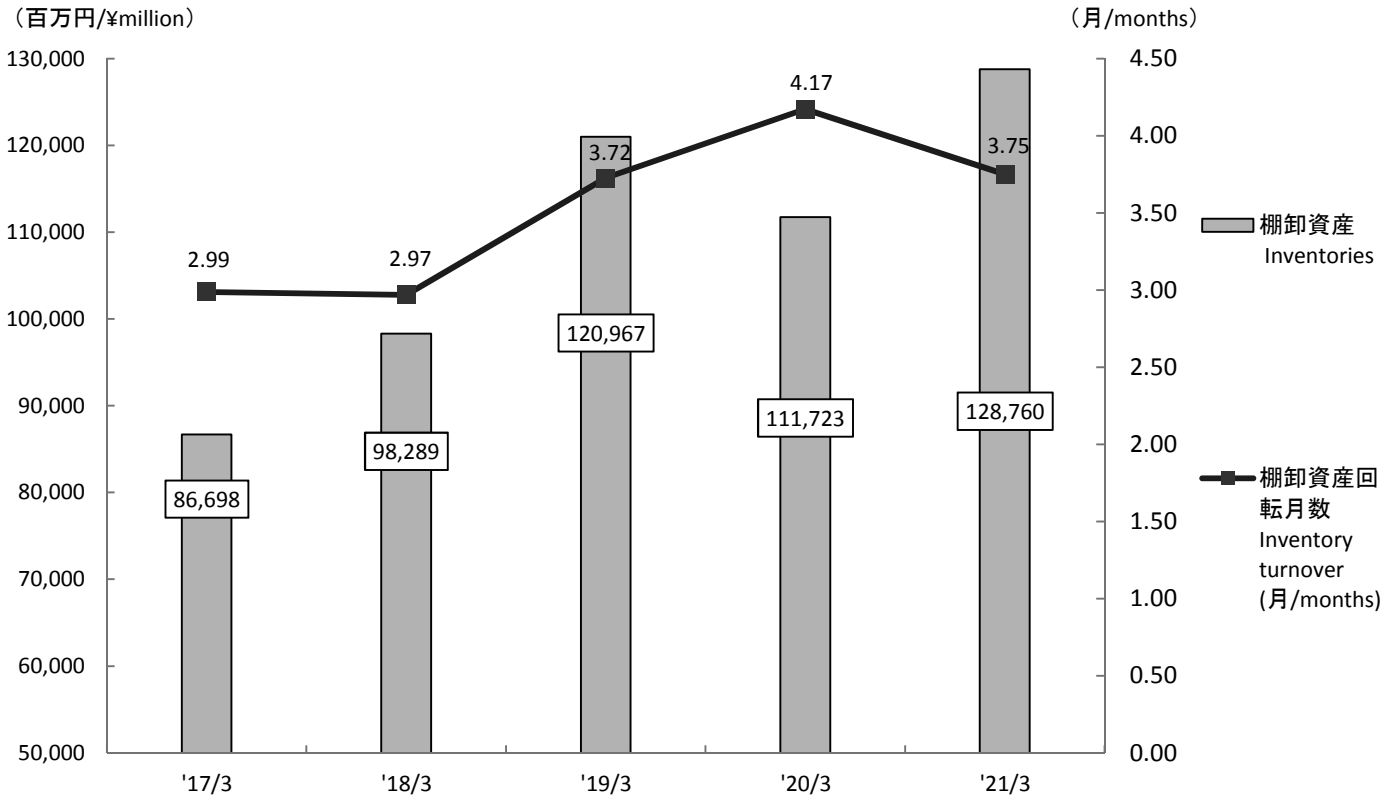
(3) 為替レート・為替差損益

Foreign exchange rate/Foreign exchange gains (losses)



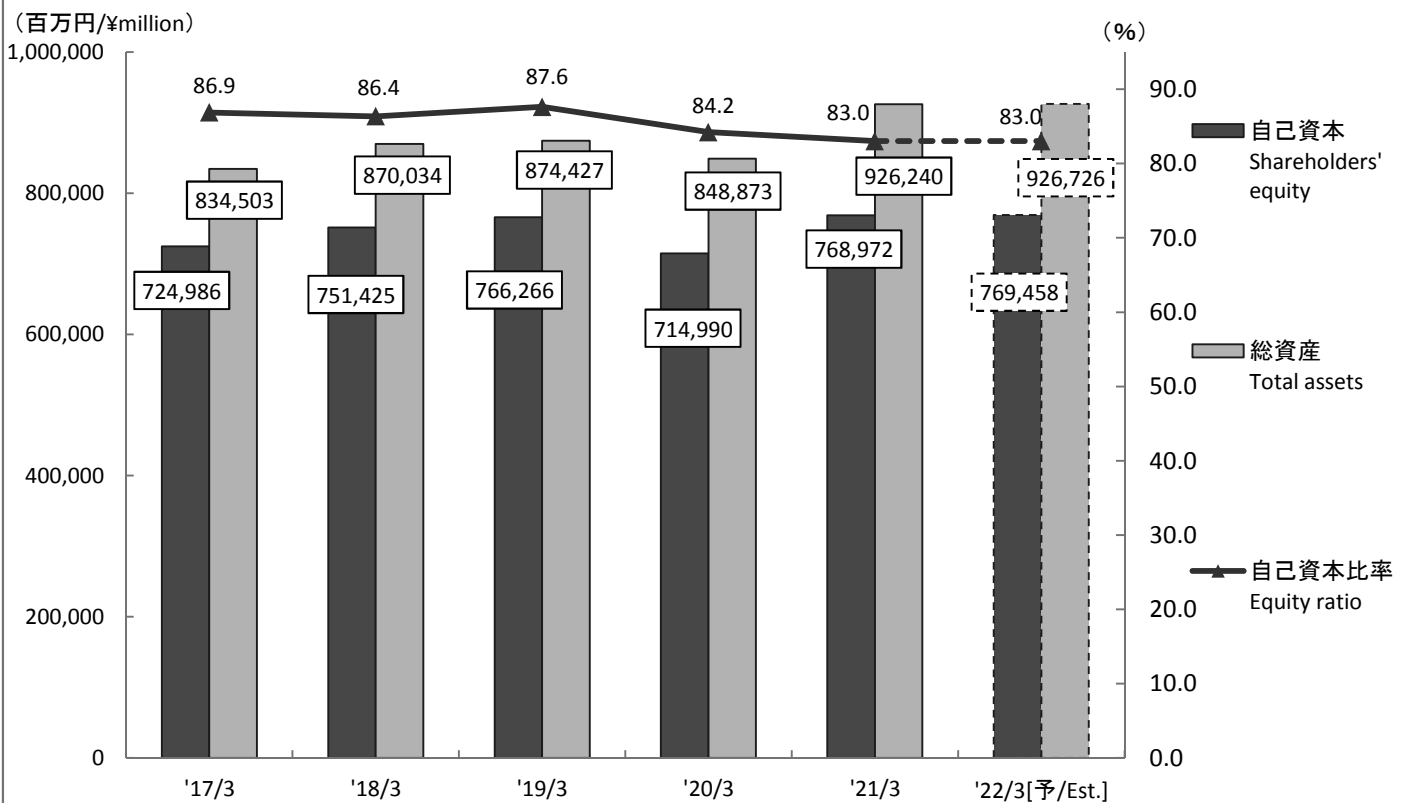
※'22/3の為替レートは、業績予想の前提レートです。 ※Exchange rate for '22/3 is for the forecasts.

### (4) 棚卸資産 Inventories



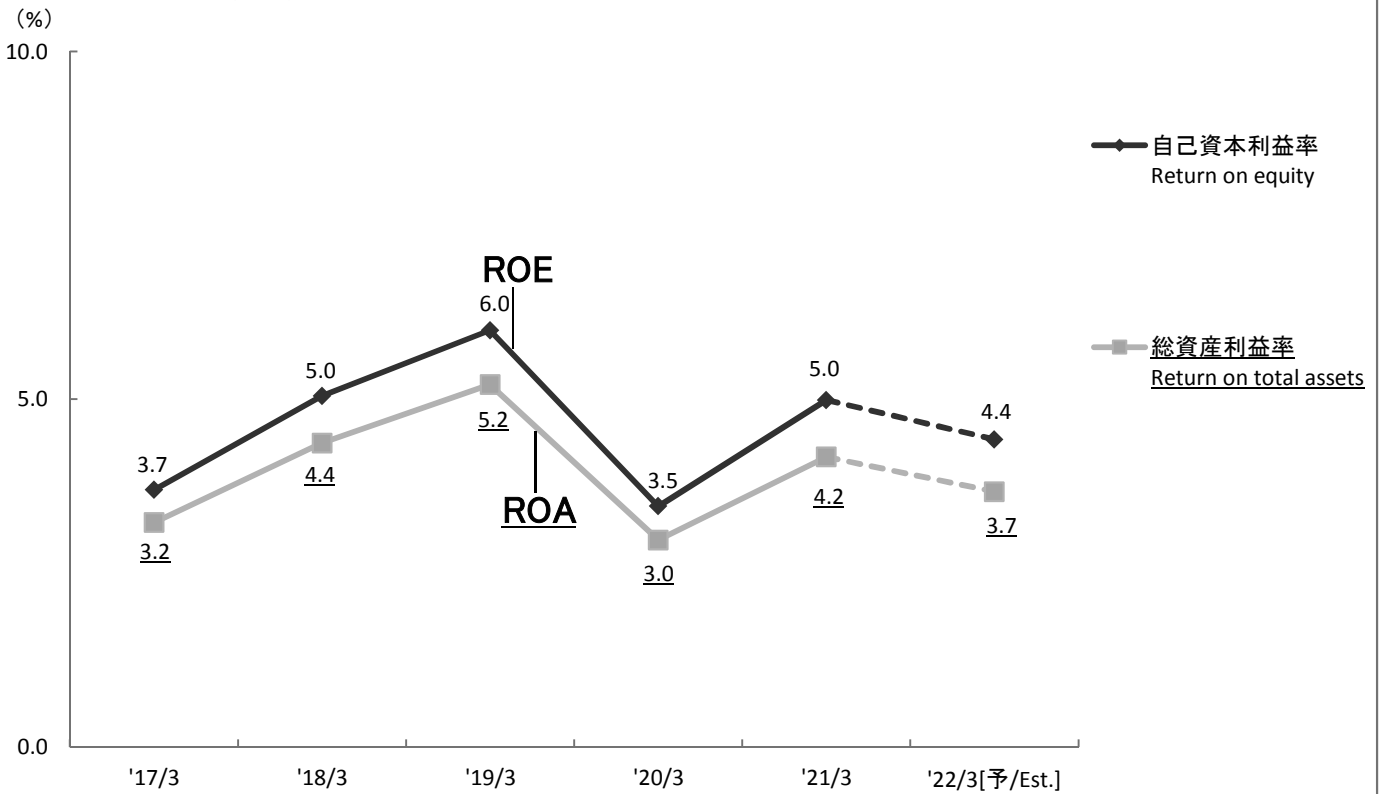
### (5) 自己資本・総資産

#### Shareholders' equity/Total assets



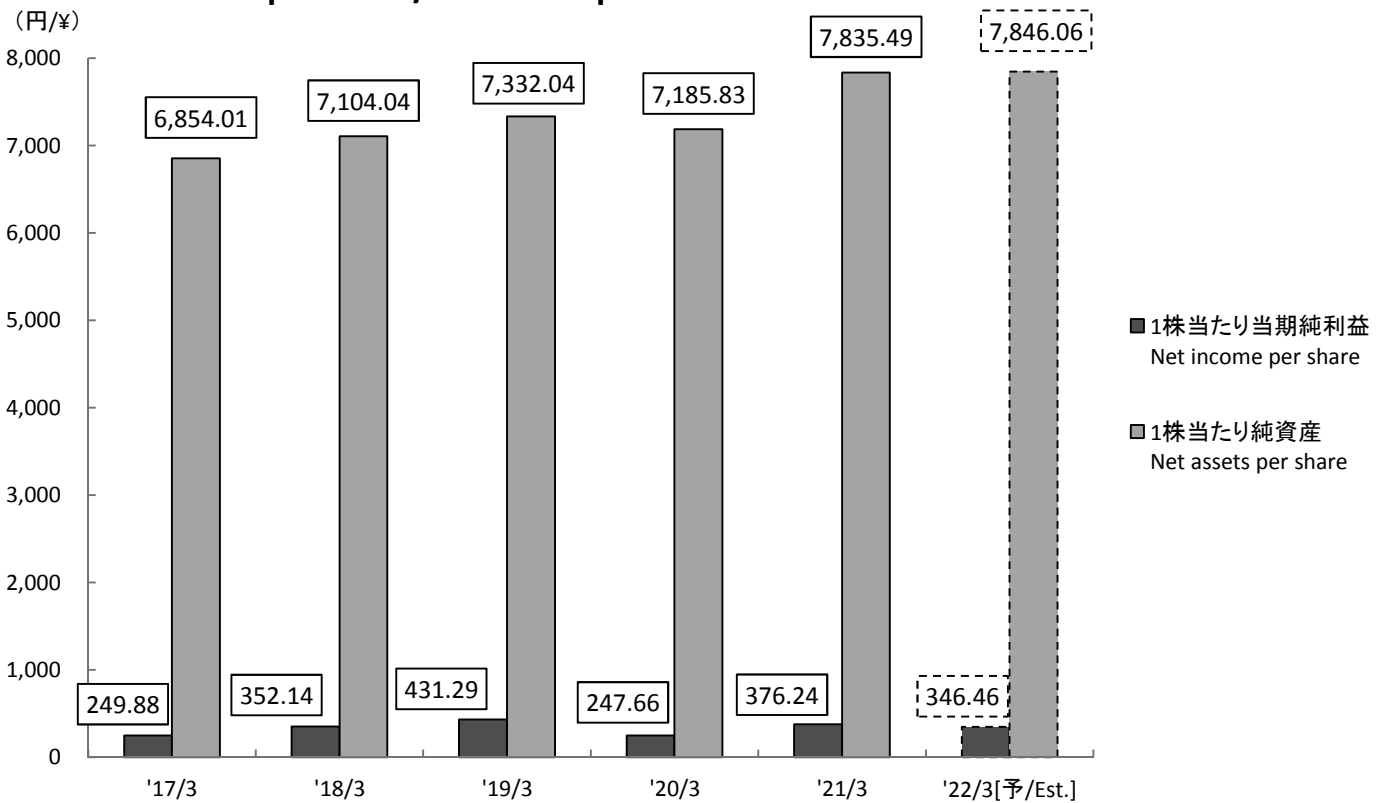
(6) 自己資本利益率・総資産利益率

Return on equity/Return on total assets



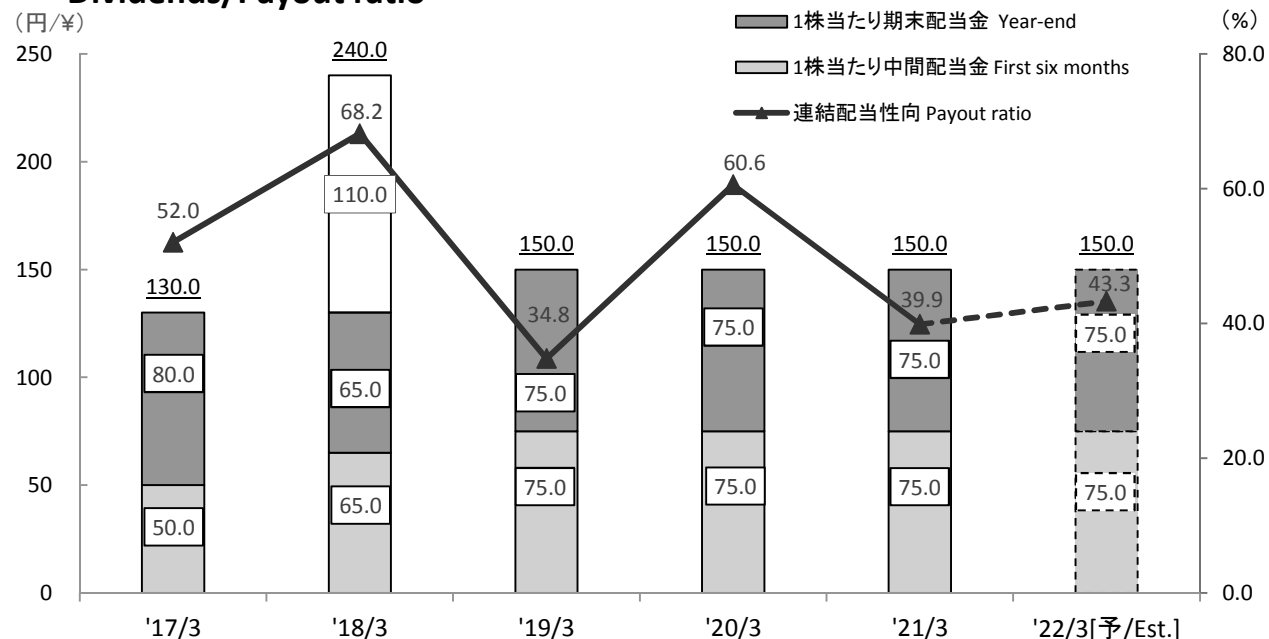
(7) 1株当たり当期純利益・1株当たり純資産

Net income per share/Net assets per share



## (8) 1株当たり配当金・連結配当性向

## Dividends/Payout ratio



## ※計算式 Formula

■ 自己資本比率= Equity ratio	$\frac{\text{自己資本 Shareholders' equity}}{\text{総資産 Total assets}}$
■ 棚卸資産回転月数= Inventory turnover	$\frac{\text{(期初棚卸資産+期末棚卸資産)} \\ \text{(Inventories at the term beginning + Inventories at the term end)}}{2} \\ \text{直近3ヶ月の月平均売上高} \\ \text{Average of the nearest 3months sales of the term}$
■ 自己資本利益率= ROE	$\frac{\text{親会社株主に帰属する当期純利益} \\ \text{Profit attributable to owners of parent}}{\text{(期初自己資本+期末自己資本)} \\ \text{(Equity at the term beginning + Equity at the term end)}} \times 2$
■ 総資産利益率= ROA	$\frac{\text{親会社株主に帰属する当期純利益} \\ \text{Profit attributable to owners of parent}}{\text{(期初総資産+期末総資産)} \\ \text{(Total assets at the term beginning + Total assets at the term end)}} \times 2$
■ 1株当たり当期純利益= Net income per share	$\frac{\text{親会社株主に帰属する当期純利益 - 普通株主に帰属しない金額} \\ \text{Profit attributable to owners of parent - Amount not attributable to common shareholders}}{\text{期中平均発行済株式数} \\ \text{Average number of shares during the period}}$
※予想数字の算出については、期中平均発行済株式数に代えて、直近の発行済株式数を使用しています。 ※As for the calculation for estimate, latest number of shares outstanding is used instead of the average number of shares during the period.	
■ 1株当たり純資産= Net assets per share	$\frac{\text{純資産の部合計 - 非支配株主持分 - 普通株主に帰属しない金額} \\ \text{Total net assets - Non-controlling interests - Amount not attributable to common shareholders}}{\text{期末発行済株式数} \\ \text{Year-end number of shares outstanding}}$
■ 連結配当性向= Payout ratio	$\frac{\text{1株当たり年間配当金 Dividends}}{\text{1株当たり当期純利益 Net income per share}}$

## 1-(1) 業績 Results of operations

(百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
売上高 Net sales	304,652	292,410	331,087	362,772	352,397	352,010	397,106	398,989	362,885	359,888	400,000
営業利益 Operating income	6,352	-921	23,635	38,800	33,635	31,827	57,004	55,909	29,489	38,488	49,000
経常利益 Ordinary income	7,286	11,786	35,915	59,218	36,625	35,579	54,213	64,689	35,774	40,672	48,000
親会社株主に帰属する当期純利益 Profit attributable to owners of parent	-16,106	-52,464	32,091	45,296	25,686	26,432	37,249	45,441	25,632	37,002	34,000

## 1-(2) 利益率 Income ratio

(%)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
営業利益率 Operating income ratio	2.1	-0.3	7.1	10.7	9.5	9.0	14.4	14.0	8.1	10.7	12.3
経常利益率 Ordinary income ratio	2.4	4.0	10.8	16.3	10.4	10.1	13.7	16.2	9.9	11.3	12.0
親会社株主に帰属する当期純利益率 Profit attributable to owners of parent ratio	-5.3	-17.9	9.7	12.5	7.3	7.5	9.4	11.4	7.1	10.3	8.5

## 2-(1) セグメント別売上高 Sales by segment

(百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
合計 Total	304,652	292,410	331,087	362,772	352,397	352,010	397,106	398,989	362,885	359,888	400,000
LSI ICs	149,134	140,761	154,183	169,916	164,080	161,195	183,430	183,313	170,432	168,103	183,691
半導体素子 Discrete semiconductor devices	103,861	99,373	117,746	129,047	126,436	130,036	149,915	152,861	139,038	142,389	164,122
モジュール Modules	28,437	28,253	31,648	36,083	36,370	39,608	41,829	40,158	33,275	29,213	26,453
その他 Others	23,219	24,022	27,509	27,725	25,510	21,169	21,930	22,655	20,139	20,181	25,732

## 2-(2) 地域別売上高・海外売上比率 Sales by region/Overseas sales ratio

(百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
海外売上比率 Overseas sales ratio(%)	61.4	64.7	69.4	72.0	72.2	69.8	68.4	65.8	64.3	64.5	65.3
国内 Japan	117,618	103,139	101,312	101,754	97,964	106,226	125,504	136,392	129,440	127,770	138,846
アジア Asia	164,133	166,471	198,325	224,694	220,605	213,250	233,225	221,024	191,686	191,308	210,889
アメリカ Americas	12,606	12,850	17,095	19,541	18,163	16,894	17,999	19,815	19,659	17,915	22,145
ヨーロッパ Europe	10,294	9,949	14,354	16,781	15,664	15,638	20,376	21,757	22,098	22,893	28,119

## 2-(3) LSI 地域別売上高 ICs sales by region

(百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
海外売上比率 Overseas sales ratio(%)	57.8	63.4	68.6	71.4	71.2	67.9	63.5	59.7	57.9	56.4	58.8
国内 Japan	62,919	51,578	48,436	48,557	47,196	51,755	67,024	73,787	71,671	73,367	75,718
アジア Asia	76,956	80,148	93,841	107,481	106,084	100,123	105,145	96,874	84,821	81,257	92,166
アメリカ Americas	6,765	6,530	7,476	8,463	6,493	5,604	6,410	7,136	8,030	7,408	8,605
ヨーロッパ Europe	2,492	2,503	4,428	5,413	4,305	3,712	4,849	5,514	5,908	6,070	7,201

## 2-(4) 半導体素子 地域別売上高 Discrete semiconductor devices sales by region

(百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
海外売上比率 Overseas sales ratio(%)	64.0	66.2	70.4	71.4	71.5	68.5	69.9	68.3	67.3	68.8	68.5
国内 Japan	37,394	33,558	34,869	36,942	35,992	40,928	45,123	48,493	45,490	44,399	51,671
アジア Asia	58,140	57,443	69,833	76,824	74,751	73,167	85,307	83,870	73,239	77,654	86,520
アメリカ Americas	3,947	4,167	7,089	8,112	8,544	8,354	8,999	9,702	8,579	7,559	10,025
ヨーロッパ Europe	4,379	4,203	5,953	7,168	7,147	7,585	10,484	10,795	11,728	12,775	15,904

## 2-(5) モジュール 地域別売上高 Modules sales by region

(百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
海外売上比率 Overseas sales ratio(%)	71.6	73.7	74.8	77.6	78.8	76.0	77.4	74.8	73.9	77.1	73.7
国内 Japan	8,062	7,431	7,962	8,099	7,718	9,494	9,458	10,112	8,699	6,677	6,965
アジア Asia	17,824	17,867	20,512	24,625	25,228	26,827	28,929	26,119	21,264	19,259	16,064
アメリカ Americas	776	1,110	1,064	1,287	1,346	1,128	849	1,022	1,248	1,303	1,384
ヨーロッパ Europe	1,773	1,844	2,108	2,071	2,076	2,158	2,592	2,904	2,063	1,972	2,039

## 2-(6) その他 地域別売上高 Others sales by region

(百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
海外売上比率 Overseas sales ratio(%)	60.2	56.0	63.5	70.6	72.3	80.9	82.2	82.4	82.2	83.5	82.5
国内 Japan	9,242	10,570	10,043	8,155	7,055	4,048	3,898	3,998	3,579	3,325	4,490
アジア Asia	11,211	11,011	14,138	15,763	14,540	13,130	13,842	14,160	12,361	13,136	16,137
アメリカ Americas	1,117	1,042	1,464	1,678	1,779	1,807	1,738	1,953	1,799	1,644	2,129
ヨーロッパ Europe	1,648	1,397	1,862	2,128	2,135	2,182	2,450	2,543	2,398	2,075	2,974

## 3-(1) 売上原価・販売費及び一般管理費・営業利益 Cost of sales/Selling, general and administrative expenses/Operating income (百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
売上高 Net sales	304,652	292,410	331,087	362,772	352,397	352,010	397,106	398,989	362,885	359,888	400,000
売上原価 Cost of sales	209,046	213,275	227,014	235,042	230,662	234,967	252,591	254,727	251,125	242,252	261,000
販売費及び一般管理費 Selling, general and administrative expenses	89,253	80,056	80,437	88,929	88,099	85,215	87,510	88,352	82,269	79,146	90,000
営業利益 Operating income	6,352	-921	23,635	38,800	33,635	31,827	57,004	55,909	29,489	38,488	49,000

## 3-(2) 売上原価率・販売費及び一般管理費比率 Cost of sales as % of net sales/Selling, general and administrative expenses as % of net sales (%)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
売上原価率 Cost of sales as % of net sales	68.6	72.9	68.6	64.8	65.5	66.8	63.6	63.8	69.2	67.3	65.3
販売費及び一般管理費比率 Selling, general and administrative expenses as % of net sales	29.3	27.4	24.3	24.5	25.0	24.2	22.0	22.1	22.7	22.0	22.5

## 4-(1) 設備投資額 Capital expenditures (百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
設備投資額 Capital expenditures	51,117	42,817	31,754	48,739	56,686	42,182	55,911	57,291	38,941	44,114	70,000
LSI ICs	27,252	15,051	14,246	24,031	20,973	16,484	25,077	17,119	8,550	16,568	24,600
半導体素子 Discrete semiconductor devices	11,334	14,949	12,772	15,784	21,991	17,704	23,148	30,407	22,001	20,460	33,200
モジュール Modules	2,674	1,722	1,329	4,362	4,695	2,709	1,185	1,979	1,922	2,893	2,900
その他 Others	4,929	4,969	1,970	2,188	1,315	1,925	4,407	4,694	2,735	1,079	3,600
販売・管理等共通部門 Sales and administrative division	4,925	6,124	1,435	2,373	7,709	3,358	2,091	3,089	3,731	3,111	5,700

## 4-(2) 親会社株主に帰属する当期純利益・減価償却費と設備投資の関係 Profit attributable to owners of parent, depreciation and capital expenditures (百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
ネット金額 Net	-31,308	-56,402	25,896	31,024	-1,288	25,051	24,745	33,565	29,468	33,055	11,200
親会社株主に帰属する当期純利益 Profit attributable to owners of parent	-16,106	-52,464	32,091	45,296	25,686	26,432	37,249	45,441	25,632	37,002	34,000
減価償却費 Depreciation	35,915	38,879	25,559	34,467	38,338	40,801	43,407	45,415	44,328	40,167	47,200
設備投資額 Capital expenditures	-51,117	-42,817	-31,754	-48,739	-56,686	-42,182	-55,911	-57,291	-38,941	-44,114	-70,000
M&A	-	-	-	-	-8,626	-	-	-	-1,551	-	-

## 5 研究開発費 Research and development costs (百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
売上高比率 As % of net sales (%)	13.1	12.9	11.0	11.0	11.6	10.6	9.8	9.9	9.2	8.8	9.8
研究開発費 Research and development costs	39,763	37,750	36,536	39,996	40,868	37,277	38,852	39,578	33,384	31,537	39,000
LSI ICs	28,555	25,609	26,239	28,352	29,548	27,817	29,192	29,088	22,757	21,361	22,950
半導体素子 Discrete semiconductor devices	7,553	8,551	6,974	7,905	8,095	6,798	7,058	8,099	8,585	8,291	14,150
モジュール Modules	1,927	2,164	2,010	2,309	1,648	1,806	1,746	1,522	1,338	1,285	1,250
その他 Others	1,726	1,425	1,311	1,428	1,575	855	855	867	704	599	650

## 6-(1) 金融収支 Net financial revenue (百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
金融収支 Net financial revenue	1,599	1,743	1,885	2,388	2,856	4,051	3,843	4,822	4,750	2,303	1,819
受取利息・配当金 Interest and dividends	1,613	1,750	1,886	2,394	2,860	4,052	3,860	4,824	4,858	2,399	1,867
支払利息・割引料 Interest expenses and discounts	-13	-6	-1	-5	-3	-1	-16	-1	-107	-95	-47

## 6-(2) 従業員数・研究開発人員数 Number of Employees/Number of R&amp;D Employees (名/number)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
全従業員数 Total number of employees	21,295	20,203	19,985	20,843	21,171	21,308	23,120	22,899	22,191	22,370	-
海外関係会社 Overseas subsidiaries	15,395	14,934	14,839	15,556	15,708	15,867	17,487	17,142	16,498	16,526	-
国内関係会社 Domestic subsidiaries	2,529	2,141	2,053	2,153	2,261	2,306	2,490	2,591	2,478	2,396	-
ローム単体 ROHM non-consolidated	3,371	3,128	3,093	3,134	3,202	3,135	3,143	3,166	3,215	3,448	-
研究開発人員数 Number of R&D employees	3,243	2,966	2,874	2,915	2,995	2,921	3,094	3,048	2,836	2,868	-

6-(3) 為替レート・為替差損益 Foreign exchange rate/Foreign exchange gains (losses) (百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
期中平均レート(¥/US\$) Average rate (¥/US\$)	79.3	83.2	100.0	110.0	120.0	109.0	110.8	110.7	109.1	106.2	105.0
為替差損益 Foreign exchange gains (losses)	-1,284	9,697	10,092	17,871	-22	-766	-7,248	3,927	401	-1,062	-3,277

(※'22/3の為替レートは、業績予想の前提レートです。)  
(※Exchange rate for '22/3 is for the forecasts.)

6-(4) 棚卸資産 Inventories (百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
棚卸資産 Inventories	93,528	103,545	91,034	100,343	87,663	86,698	98,289	120,967	111,723	128,760	-
棚卸資産回転月数 Inventory turnover (月/months)	3.77	4.16	3.70	3.28	3.62	2.99	2.97	3.72	4.17	3.75	-

6-(5) 自己資本・総資産 Shareholders' equity/Total assets (百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
総資産 Total assets	737,326	699,014	754,407	864,380	804,134	834,503	870,034	874,427	848,873	926,240	926,726
自己資本 Shareholders' equity	633,982	613,270	662,983	751,937	705,774	724,986	751,425	766,266	714,990	768,972	769,458
自己資本比率 Equity ratio (%)	86.0	87.7	87.9	87.0	87.8	86.9	86.4	87.6	84.2	83.0	83.0

(※自己資本＝貸借対照表上の純資産の部合計－新株予約権－非支配株主持分)  
(※Shareholders' Equity = Total net assets – Stock subscription rights – Non-controlling interests on the balance sheet)

6-(6) 自己資本利益率・総資産利益率 Return on equity/Return on total assets (%)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
自己資本利益率 Return on equity	-2.5	-8.4	5.0	6.4	3.5	3.7	5.0	6.0	3.5	5.0	4.4
総資産利益率 Return on total assets	-2.2	-7.3	4.4	5.6	3.1	3.2	4.4	5.2	3.0	4.2	3.7

6-(7) 1株当たり当期純利益・1株当たり純資産 Net income per share/Net assets per share (円/¥)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
1株当たり当期純利益 Net income per share	-149.41	-486.63	297.65	420.16	241.91	249.88	352.14	431.29	247.66	376.24	346.46
1株当たり純資産 Net assets per share	5,880.27	5,688.21	6,149.79	6,975.07	6,672.33	6,854.01	7,104.04	7,332.04	7,185.83	7,835.49	7,846.06

6-(8) 1株当たり配当金・連結配当性向 Dividends/Payout ratio (円/¥)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
配当金 Dividends	60.00	30.00	50.00	130.00	130.00	130.00	130.00	150.00	150.00	150.00	150.00
記念配当金 Commemorative	-	-	-	-	-	-	110.00	-	-	-	-
連結配当性向 Payout ratio (%)	-40.2	-6.2	16.8	30.9	53.7	52.0	68.2	34.8	60.6	39.9	43.3

6-(9) 期中平均発行済株式数・期末発行済株式数  
Average number of shares during the period/Year-end number of shares outstanding (株/common shares)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
期中平均発行済株式数 Average number of shares during the period	107,815,275	107,814,422	107,811,270	107,804,463	106,175,361	105,775,828	105,774,739	105,316,328	103,358,690	98,258,538	98,135,372
期末発行済株式数 Year-end number of shares outstanding	107,814,827	107,813,919	107,805,562	107,803,201	105,776,257	105,775,185	105,774,163	104,506,635	99,495,135	98,135,372	98,135,372

セグメント別利益 Profit by segment (百万円/¥million)

年度 Fiscal year ended	'12/3	'13/3	'14/3	'15/3	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3 [予/Est.]
合計 Total	6,352	-921	23,635	38,800	33,635	31,827	57,004	55,909	29,489	38,488	-
LSI ICs	-6,665	-7,824	9,216	22,286	7,660	9,064	20,181	15,990	12,578	15,752	-
半導体素子 Discrete semiconductor devices	11,616	7,929	14,087	15,909	21,504	20,916	32,193	30,054	10,407	21,053	-
モジュール Modules	737	-599	1,442	2,086	4,594	1,793	3,793	5,918	3,491	2,145	-
その他 Others	-1,219	-1,833	-796	-900	262	1,497	2,968	4,093	1,948	1,846	-
調整額 Adjusted amount	1,883	1,407	-313	-581	-387	-1,444	-2,132	-146	1,063	-2,308	-

セグメント別主要製品 Main products by segment

セグメントの名称 Segment	主な製品及び事業の名称 Main products and business				
LSI ICs	アナログ Analog	ロジック Logic	メモリ Memory		
半導体素子 Discrete semiconductor devices	ダイオード Diodes	トランジスタ Transistors	発光ダイオード Light emitting diodes	半導体レーザー Laser diodes	パワーデバイスなど Power devices etc.
モジュール Modules	プリントヘッド Printheads	オプティカル・モジュール Optical modules	パワーモジュール Power modules		
その他 Others	抵抗器 Resistors	タンタルコンデンサ Tantalum capacitors			



貸借対照表・損益計算書・包括利益計算書・キャッシュフローの推移  
5-Year Summary of B/S, P/L and C/F

【連結 Consolidated】

連結貸借対照表 Consolidated Balance Sheet

(百万円/¥ million)

年度 Fiscal Year ended	'12/03	'13/03	'14/03	'15/03	'16/03	'17/03	'18/03	'19/03	'20/03	'21/03
<b>《資産の部》</b> <b>(Assets)</b>										
<b>流動資産</b>	<b>434,457</b>	<b>423,064</b>	<b>461,745</b>	<b>523,376</b>	<b>473,570</b>	<b>495,958</b>	<b>513,539</b>	<b>511,002</b>	<b>517,888</b>	<b>555,823</b>
<b>Current assets</b>										
現金及び預金	211,199	224,157	272,982	280,756	280,933	264,916	264,600	268,254	298,296	261,292
Cash and deposits										
受取手形及び売掛金	67,393	64,960	67,536	76,721	66,432	76,700	85,292	84,021	74,834	86,287
Notes and accounts receivable - trade										
電子記録債権	-	463	2,214	2,132	3,903	5,132	5,409	5,833	5,604	6,043
Electronically recorded monetary claims - operating										
有価証券	15,618	15,996	15,282	42,998	15,470	42,582	41,221	21,491	17,427	58,138
Securities										
商品及び製品	24,366	30,808	25,533	31,962	28,139	23,197	27,563	30,261	27,616	33,426
Merchandise and finished goods										
仕掛品	38,508	44,224	39,739	38,975	35,319	38,699	41,643	56,592	48,352	52,811
Work in process										
原材料及び貯蔵品	30,652	28,511	25,761	29,405	24,204	24,800	29,082	34,114	35,753	42,522
Raw materials and supplies										
前払年金費用	2,250	2,092	-	-	-	-	-	-	-	-
Prepaid pension cost										
繰延税金資産	1,369	987	4,170	9,374	8,451	9,047	9,356	-	-	-
Deferred tax assets										
未収還付法人税等	2,887	3,474	269	546	940	1,137	205	481	488	4,013
Income taxes receivable										
その他	40,474	7,657	8,475	10,794	9,962	10,285	9,620	10,022	9,639	11,402
Other										
貸倒引当金	-265	-270	-220	-292	-186	-541	-457	-69	-123	-115
Allowance for doubtful accounts										
<b>固定資産</b>	<b>302,869</b>	<b>275,950</b>	<b>292,661</b>	<b>341,003</b>	<b>330,564</b>	<b>338,545</b>	<b>356,495</b>	<b>363,425</b>	<b>330,984</b>	<b>370,417</b>
<b>Non-current assets</b>										
<b>有形固定資産</b>	<b>245,386</b>	<b>213,432</b>	<b>212,297</b>	<b>231,293</b>	<b>236,443</b>	<b>231,270</b>	<b>240,227</b>	<b>251,645</b>	<b>243,784</b>	<b>247,367</b>
<b>Property, plant and equipment</b>										
建物及び構築物	208,252	207,891	213,747	221,833	224,913	230,987	233,592	241,973	241,085	263,766
Buildings and structures										
減価償却累計額	-129,037	-130,815	-137,470	-147,755	-149,653	-154,375	-160,293	-167,024	-169,849	-177,587
Accumulated depreciation										
建物及び構築物(純額)	79,215	77,075	76,277	74,078	75,259	76,611	73,298	74,949	71,236	86,178
Buildings and structures, net										
機械装置及び運搬具	460,311	453,506	465,152	511,008	501,757	516,448	544,650	583,154	586,018	607,487
Machinery, equipment and vehicles										
減価償却累計額	-400,069	-417,769	-416,586	-444,219	-434,134	-450,496	-471,897	-503,977	-516,163	-545,385
Accumulated depreciation										
機械装置及び運搬具(純額)	60,242	35,736	48,565	66,788	67,623	65,952	72,752	79,177	69,855	62,102
Machinery, equipment and vehicles, net										
工具、器具及び備品	40,600	42,323	45,585	51,459	49,934	47,668	49,661	52,053	51,267	53,935
Tools, furniture and fixtures										
減価償却累計額	-34,478	-35,880	-37,920	-43,818	-42,700	-40,600	-41,987	-43,842	-44,012	-47,460
Accumulated depreciation										
工具、器具及び備品(純額)	6,121	6,443	7,664	7,640	7,234	7,068	7,673	8,210	7,255	6,475
Tools, furniture and fixtures, net										
土地	79,791	74,848	63,960	64,039	66,161	66,961	66,809	66,973	66,594	66,601
Land										
建設仮勘定	20,015	19,329	15,828	18,746	20,165	14,676	19,691	22,334	26,207	21,691
Construction in progress										
その他	-	-	-	-	-	-	-	-	4,036	7,054
Other										
減価償却累計額	-	-	-	-	-	-	-	-	-1,401	-2,735
Accumulated depreciation										
その他(純額)	-	-	-	-	-	-	-	-	2,635	4,318
Other, net										
<b>無形固定資産</b>	<b>11,610</b>	<b>3,724</b>	<b>3,005</b>	<b>5,401</b>	<b>11,691</b>	<b>10,513</b>	<b>5,410</b>	<b>4,097</b>	<b>4,599</b>	<b>6,645</b>
<b>Intangible assets</b>										
のれん	5,561	100	66	33	5,777	5,355	-	-	1,391	1,093
Goodwill										
その他	6,049	3,624	2,938	5,368	5,914	5,157	5,410	4,097	3,208	5,552
Other										
<b>投資その他の資産</b>	<b>45,872</b>	<b>58,793</b>	<b>77,359</b>	<b>104,309</b>	<b>82,428</b>	<b>96,760</b>	<b>110,857</b>	<b>107,682</b>	<b>82,600</b>	<b>116,404</b>
<b>Investments and other assets</b>										
投資有価証券	39,886	38,489	58,841	73,462	63,146	81,084	94,615	87,683	66,237	95,749
Investment securities										
退職給付に係る資産	-	-	723	1,948	1,297	1,435	2,073	1,772	1,340	3,010
Net defined benefit asset										
繰延税金資産	1,735	7,352	5,525	3,836	2,492	2,685	2,580	6,717	4,862	8,156
Deferred tax assets										
その他	4,784	13,056	12,556	25,457	15,590	11,961	12,199	12,212	10,232	9,571
Other										
貸倒引当金	-533	-104	-287	-394	-98	-406	-612	-703	-72	-83
Allowance for doubtful accounts										
<b>資産合計</b>	<b>737,326</b>	<b>699,014</b>	<b>754,407</b>	<b>864,380</b>	<b>804,134</b>	<b>834,503</b>	<b>870,034</b>	<b>874,427</b>	<b>848,873</b>	<b>926,240</b>
<b>Total Assets</b>										

## 連結貸借対照表 Consolidated Balance Sheet

(百万円/¥ million)

年度 Fiscal Year ended	'12/03	'13/03	'14/03	'15/03	'16/03	'17/03	'18/03	'19/03	'20/03	'21/03
<b>《負債の部》</b>										
<b>《Liabilities》</b>										
<b>流動負債</b>	<b>74,337</b>	<b>55,750</b>	<b>52,954</b>	<b>69,660</b>	<b>62,352</b>	<b>69,050</b>	<b>78,085</b>	<b>76,174</b>	<b>62,367</b>	<b>73,379</b>
<b>Current liabilities</b>										
支払手形及び買掛金	23,979	17,557	12,324	11,764	10,460	12,193	13,788	11,873	11,024	14,078
Notes and accounts payable – trade										
電子記録債務	–	–	7,065	8,026	7,525	8,657	4,903	4,252	3,838	3,834
Electronically recorded obligations – operating										
未払金	29,168	18,507	12,595	19,282	19,300	22,382	25,936	26,453	20,803	23,778
Accounts payable – other										
未払法人税等	1,551	1,348	3,636	6,638	1,896	3,790	10,423	8,137	3,990	3,671
Income taxes payable										
繰延税金負債	1,227	1,153	45	–	35	2	30	–	–	–
Deferred tax liabilities										
関係会社整理損失引当金	–	1,511	–	–	–	–	–	–	–	–
Provision for loss on liquidation of subsidiaries and affiliates										
事業構造改善引当金	2,056	–	–	–	–	–	–	–	–	–
Allowance for restructuring expenses										
災害損失引当金	61	–	–	–	–	–	–	–	–	–
Allowance for disaster loss										
事業整理損失引当金	–	–	–	–	442	224	215	–	–	–
Provision for loss on business liquidation										
その他	16,291	15,671	17,285	23,948	22,691	21,798	22,788	25,457	22,710	28,016
Other										
<b>固定負債</b>	<b>28,709</b>	<b>29,617</b>	<b>38,065</b>	<b>42,286</b>	<b>35,530</b>	<b>40,001</b>	<b>40,071</b>	<b>31,499</b>	<b>71,026</b>	<b>83,370</b>
<b>Non-current liabilities</b>										
社債	–	–	–	–	–	–	–	–	40,935	40,735
Bonds payable										
繰延税金負債	18,899	20,152	25,764	29,617	24,016	28,195	27,667	19,964	17,430	28,149
Deferred tax liabilities										
退職給付引当金	7,700	6,185	–	–	–	–	–	–	–	–
Reserve for retirement benefits										
退職給付に係る負債	–	–	9,948	9,251	9,706	10,693	10,136	10,688	10,908	11,198
Net defined benefit liability										
その他	2,109	3,278	2,351	3,416	1,807	1,111	2,266	845	1,752	3,286
Other										
<b>負債合計</b>	<b>103,046</b>	<b>85,367</b>	<b>91,019</b>	<b>111,946</b>	<b>97,883</b>	<b>109,051</b>	<b>118,156</b>	<b>107,673</b>	<b>133,393</b>	<b>156,750</b>
<b>Total liabilities</b>										
<b>《純資産の部》</b>										
<b>《Net assets》</b>										
<b>株主資本</b>	<b>729,288</b>	<b>671,970</b>	<b>700,250</b>	<b>738,750</b>	<b>731,391</b>	<b>745,653</b>	<b>761,736</b>	<b>776,549</b>	<b>745,210</b>	<b>758,706</b>
<b>Shareholders' equity</b>										
資本金	86,969	86,969	86,969	86,969	86,969	86,969	86,969	86,969	86,969	86,969
Capital stock										
資本剰余金	102,403	102,403	102,403	102,403	102,403	102,403	102,403	102,403	102,403	102,403
Capital surplus										
利益剰余金	589,999	532,683	561,002	599,518	609,166	604,057	620,151	634,606	644,563	609,280
Retained earnings										
自己株式	–50,084	–50,087	–50,125	–50,141	–67,148	–47,777	–47,788	–47,430	–88,726	–39,947
Treasury shares										
<b>その他の包括利益累計額</b>	<b>–95,306</b>	<b>–58,700</b>	<b>–37,266</b>	<b>13,186</b>	<b>–25,616</b>	<b>–20,667</b>	<b>–10,311</b>	<b>–10,282</b>	<b>–30,219</b>	<b>10,266</b>
<b>Accumulated other comprehensive income</b>										
その他有価証券評価差額金	3,780	4,766	13,347	24,442	16,503	25,438	33,931	28,850	22,015	47,001
Valuation difference on available-for-sale securities										
為替換算調整勘定	–99,086	–63,466	–45,788	–7,308	–37,103	–40,942	–40,666	–35,487	–47,517	–33,878
Foreign currency translation adjustment										
退職給付に係る調整累計額	–	–	–4,825	–3,948	–5,016	–5,163	–3,576	–3,645	–4,716	–2,856
Remeasurements of defined benefit plans										
<b>非支配株主持分</b>	<b>297</b>	<b>377</b>	<b>404</b>	<b>496</b>	<b>476</b>	<b>466</b>	<b>452</b>	<b>487</b>	<b>488</b>	<b>518</b>
<b>Non-controlling interests</b>										
<b>純資産合計</b>	<b>634,280</b>	<b>613,647</b>	<b>663,387</b>	<b>752,433</b>	<b>706,251</b>	<b>725,452</b>	<b>751,877</b>	<b>766,754</b>	<b>715,479</b>	<b>769,490</b>
<b>Total net assets</b>										
<b>負債純資産合計</b>	<b>737,326</b>	<b>699,014</b>	<b>754,407</b>	<b>864,380</b>	<b>804,134</b>	<b>834,503</b>	<b>870,034</b>	<b>874,427</b>	<b>848,873</b>	<b>926,240</b>
<b>Total liabilities and net assets</b>										

## 連結損益計算書 Consolidated Statement of Income

(百万円/¥ million)

年度 Fiscal Year ended	'12/03	'13/03	'14/03	'15/03	'16/03	'17/03	'18/03	'19/03	'20/03	'21/03
<b>《営業損益の部》</b>										
<b>《Operating revenues and expenses》</b>										
売上高 Net sales	304,652	292,410	331,087	362,772	352,397	352,010	397,106	398,989	362,885	359,888
売上原価 Cost of sales	209,046	213,275	227,014	235,042	230,662	234,967	252,591	254,727	251,125	242,252
売上総利益 Gross profit	95,606	79,134	104,073	127,729	121,734	117,042	144,515	144,262	111,759	117,635
販売費及び一般管理費 Selling, general and administrative expenses	89,253	80,056	80,437	88,929	88,099	85,215	87,510	88,352	82,269	79,146
営業利益(−損失) Operating income (loss)	6,352	−921	23,635	38,800	33,635	31,827	57,004	55,909	29,489	38,488
<b>《営業外損益の部》</b>										
<b>《Non-operating income and expenses》</b>										
営業外収益 Non-operating income	2,781	12,765	12,602	20,935	3,480	4,753	4,920	10,043	6,750	3,430
営業外費用 Non-operating expenses	1,847	57	322	518	490	1,001	7,712	1,264	465	1,246
経常利益(−損失) Ordinary income (loss)	7,286	11,786	35,915	59,218	36,625	35,579	54,213	64,689	35,774	40,672
<b>《特別損益の部》</b>										
<b>《Extraordinary income and losses》</b>										
特別利益 Extraordinary income	18,596	3,906	6,728	2,797	366	428	501	360	5,714	1,528
特別損失 Extraordinary losses	28,578	68,106	2,463	6,776	5,454	3,630	8,201	4,126	3,470	1,687
税金等調整前四半期純利益(−損失) Profit (Loss) before income taxes	−2,696	−52,414	40,179	55,239	31,537	32,377	46,512	60,923	38,018	40,512
法人税、住民税及び事業税 Income taxes – current	3,724	4,404	5,936	13,382	5,318	4,866	13,572	16,480	9,822	7,343
過年度法人税等 Income taxes for prior periods	–	–	2,497	384	–	1,741	–	–	–	–
法人税等調整額 Income taxes – deferred	9,649	−4,395	−378	−3,869	517	−680	−4,325	−1,025	2,539	−3,864
法人税等合計 Total income taxes	13,374	9	8,056	9,897	5,835	5,927	9,247	15,454	12,362	3,478
四半期純利益(−損失) Profit (Loss)	−16,070	−52,424	32,123	45,342	25,702	26,450	37,265	45,468	25,856	37,033
非支配株主に帰属する 四半期純利益(−損失) Profit (Loss) attributable to non-controlling interests	35	40	31	45	16	17	16	26	23	31
親会社株主に帰属する四半期 純利益(−損失) Profit (loss) attributable to owners of parent	−16,106	−52,464	32,091	45,296	25,686	26,432	37,249	45,441	25,832	37,002

## 連結包括利益計算書 Consolidated Statement of Comprehensive Income

(百万円/¥ million)

年度 Fiscal Year ended	'12/03	'13/03	'14/03	'15/03	'16/03	'17/03	'18/03	'19/03	'20/03	'21/03
四半期純利益(−損失) Profit (Loss)	−16,070	−52,424	32,123	45,342	25,702	26,450	37,265	45,468	25,856	37,033
その他有価証券評価差額金 Valuation difference of available-for-sale securities	−2,079	986	8,580	11,095	−7,939	8,934	8,493	−5,081	−6,835	24,986
為替換算調整勘定 Foreign currency translation adjustment	−4,434	35,661	17,675	38,530	−29,829	−3,866	247	5,189	−12,023	13,660
退職給付に係る調整額 Remeasurements of defined benefit plans, net of tax	–	–	–	277	−1,068	−146	1,586	−68	−1,071	1,860
その他の包括利益合計 Total other comprehensive income	−6,514	36,647	26,256	49,903	−38,836	4,921	10,327	39	−19,930	40,507
包括利益 Comprehensive income	−22,585	−15,776	58,379	95,245	−13,134	31,371	47,593	45,507	5,725	77,541
親会社株主に係る包括利益 Comprehensive income attributable to owners of parent	−22,602	−15,857	58,350	95,150	−13,116	31,381	47,605	45,470	5,695	77,488
非支配株主に係る包括利益 Comprehensive income attributable to non-controlling interests	17	81	29	95	−17	−10	−11	37	30	53

## 連結キャッシュフロー計算書 Consolidated Statement of Cash Flow

(百万円/¥ million)

年度 Fiscal Year ended	'12/03	'13/03	'14/03	'15/03	'16/03	'17/03	'18/03	'19/03	'20/03	'21/03
<b>《営業活動によるキャッシュ・フロー》</b>										
<b>(Cash flows from operating activities)</b>										
税金等調整前当期純利益又は税金等調整前当期純損失 Profit before income taxes	-2,696	-52,414	40,179	55,239	31,537	32,377	46,512	60,923	38,018	40,512
減価償却費 Depreciation	34,924	38,856	25,559	34,467	38,338	40,801	43,407	45,415	44,328	40,167
減損損失 Impairment loss	24,180	55,046	951	5,875	2,021	2,455	7,046	1,398	429	807
保険差益 Gain on insurance claim	-18,320	-2,988	-895	-2,487	-	-	-	-	-	-
のれん償却額 Amortization of goodwill	5,251	2,100	33	33	245	385	391	-	-	-
貸倒引当金の増減額(-は減少) Increase (decrease) in allowance for doubtful accounts	-	-	-	-	-382	651	147	-313	-572	-3
退職給付引当金の増減額(-は減少) Increase (decrease) in reserve for retirement benefits	-629	-1,198	-6,185	-	-	-	-	-	-	-
退職給付に係る負債の増減額(-は減少) Increase (decrease) in net defined benefit liability	-	-	5,908	475	617	664	496	467	-833	433
関係会社整理損失引当金の増減額(-は減少) Increase (decrease) in provision for loss on liquidation of affiliates and subsidiaries	-	1,511	-1,511	-	-	-	-	-	-	-
前払年金費用の増減額(-は増加) Decrease (increase) in prepaid pension cost	12	158	2,092	-	-	-	-	-	-	-
退職給付に係る資産の増減額(-は増加) Decrease (increase) in net defined benefit asset	-	-	-2,140	-72	-525	232	150	350	120	261
特別退職金 Extra retirement payments	-	-	-	-	-	-	-	2,094	1,250	-
事業構造改善引当金の増減額(-は減少) Increase (decrease) in allowance for restructuring expenses	1,911	-2,056	-	-	-	-	-	-	-	-
災害損失引当金の増減額(-は減少) Increase (decrease) in allowance for disaster loss	-1,684	-61	-	-	-	-	-	-	-	-
事業整理損失引当金の増減額(-は減少) Increase (decrease) in provision for loss on business liquidation	-	-	-	-	442	-	-	-	-	-
事業譲渡損益(-は益) Loss (gain) on transfer of business	-	280	52	-	-	-	-	-	-	-
受取利息及び受取配当金 Interest and dividend income	-1,613	-1,750	-1,886	-2,394	-2,860	-4,052	-3,860	-4,824	-4,858	-2,399
為替差損益(-は益) Foreign exchange losses (gains)	842	-6,015	-4,643	-10,806	5,178	1,707	1,581	-1,340	1,544	-1,785
有価証券及び投資有価証券売却損益(-は益) Loss (gain) on sales of short-term and long-term investment securities	-	-	-	-	-	-	-	-	-5,020	-1,392
有価証券及び投資有価証券評価損益(-は益) Loss (gain) on valuation of short-term and long-term investment securities	977	1,390	63	18	4	57	81	0	936	-
固定資産売却損益(-は益) Loss (gain) on sales of non-current assets	-	-254	-5,604	-297	-13	-177	-424	-80	-289	120
災害による損失 Loss on disaster	-	-	-	-	-	-	-	-	-	340
売上債権の増減額(-は増加) Decrease (increase) in notes and accounts receivable - trade	5,336	6,211	-1,204	-3,810	5,299	-11,935	-9,433	1,274	8,149	-9,650
たな卸資産の増減額(-は増加) Decrease (increase) in inventories	-13,791	-3,855	16,473	-1,534	7,392	-251	-11,737	-21,846	7,091	-14,073
仕入債務の増減額(-は減少) Increase (decrease) in notes and accounts payable - trade	2,274	-9,766	-816	-2,938	35	2,400	-1,429	-2,764	-703	1,243
未払金の増減額(-は減少) Increase (decrease) in accounts payable - other	998	-1,334	-4,631	5,321	-1,936	571	512	-1,705	164	383
長期前払費用の増減額(-は増加) Decrease (increase) in long-term prepaid expenses	-1,291	-5,598	-544	-	-	-	-	-	-	-
その他 Other, net	-634	-390	-1,537	3,236	-350	3,418	2,745	1,477	-438	343
<b>小計</b>	<b>36,045</b>	<b>17,870</b>	<b>59,708</b>	<b>80,326</b>	<b>85,043</b>	<b>69,307</b>	<b>76,190</b>	<b>80,527</b>	<b>89,317</b>	<b>55,309</b>
<b>Subtotal</b>										
保険金の受取額 Proceeds from insurance income	6,593	36,169	768	2,487	-	-	-	-	-	-
事業再編による支出 Payments for business restructuring	-	-	-	-	-	-305	-8	-	-	-
利息及び配当金の受取額 Interest and dividend income received	1,530	1,719	1,808	2,335	2,714	4,052	4,714	4,645	5,046	2,500
利息の支払額 Interest expenses paid	-13	-6	-1	-5	-3	-1	-16	-1	-9	-6
法人税等の支払額又は還付額(-は支払) Income taxes (paid) refund	-7,297	-5,212	-3,149	-12,762	-8,852	-5,654	-6,152	-19,180	-12,953	-11,219
特別退職金の支払額 Extra retirement payments	-	-	-	-	-	-	-	-	-2,269	-609
<b>営業活動によるキャッシュ・フロー</b>	<b>36,858</b>	<b>50,540</b>	<b>59,134</b>	<b>72,381</b>	<b>78,901</b>	<b>67,397</b>	<b>74,727</b>	<b>65,990</b>	<b>79,130</b>	<b>45,975</b>
<b>Net cash provided by (used in) operating activities</b>										

## 連結キャッシュフロー計算書 Consolidated Statement of Cash Flow

(百万円/¥ million)

年度 Fiscal Year ended	'12/03	'13/03	'14/03	'15/03	'16/03	'17/03	'18/03	'19/03	'20/03	'21/03
<b>《投資活動によるキャッシュ・フロー》</b> <b>(Cash flows from investing activities)</b>										
定期預金の増減額(－は増加) Decrease (increase) in time deposits	5,039	-19,074	-1,537	-53,711	34,779	3,855	10,469	-3,358	17,737	-10,470
有価証券及び投資有価証券の取得による支出 Purchase of short-term and long-term investment securities	-10,204	-8,540	-23,663	-17,794	-6,173	-10,990	-19,362	-13,403	-6,908	-9,334
有価証券及び投資有価証券の売却及び償還による収入 Proceeds from sales and redemption of short-term and long-term investment securities	6,675	4,251	14,353	13,034	11,426	8,486	5,218	20,550	25,421	12,652
有形固定資産の取得による支出 Purchase of property, plant and equipment	-41,708	-50,935	-27,956	-40,271	-54,211	-39,602	-49,862	-54,273	-41,880	-32,377
有形固定資産の売却による収入 Proceeds from sales of property, plant and equipment	361	1,444	17,398	1,843	900	563	1,006	156	652	153
子会社株式の取得による支出 Expense accompanying purchases of subsidiary shares	-4,521	-	-	-	-	-	-	-	-	-
連結の範囲の変更を伴う子会社株式の取得による支出 Purchase of shares of subsidiaries resulting in change in scope of consolidation	-	-	-	-	-8,626	-	-	-	-	-
事業譲渡による収入 Proceeds from transfer of business	-	796	-	-	-	429	-	-	-	-
その他 Other, net	-1,430	-1,081	-215	-3,737	-531	-1,483	-1,986	-3,670	-3,698	-1,466
<b>投資活動によるキャッシュ・フロー</b> <b>Net cash provided by (used in) investing activities</b>	<b>-45,788</b>	<b>-73,138</b>	<b>-21,621</b>	<b>-100,638</b>	<b>-22,436</b>	<b>-38,742</b>	<b>-54,517</b>	<b>-53,997</b>	<b>-8,676</b>	<b>-40,844</b>
<b>《財務活動によるキャッシュ・フロー》</b> <b>(Cash flows from financing activities)</b>										
社債の発行による収入 Proceeds from issuance of bonds payable	-	-	-	-	-	-	-	-	40,918	-
自己株式の取得による支出 Purchase of treasury shares	-3	-2	-37	-15	-17,006	-6	-10	-10,003	-41,295	-8,715
配当金の支払額 Cash dividends paid	-10,242	-4,851	-3,773	-8,085	-16,038	-12,164	-21,154	-20,625	-15,675	-14,822
その他 Other, net	-248	-266	-143	-70	-64	-2	-21	-18	-1,022	-1,302
<b>財務活動によるキャッシュ・フロー</b> <b>Net cash provided by (used in) financing activities</b>	<b>-10,494</b>	<b>-5,120</b>	<b>-3,954</b>	<b>-8,171</b>	<b>-33,109</b>	<b>-12,173</b>	<b>-21,186</b>	<b>-30,647</b>	<b>-17,075</b>	<b>-24,840</b>
現金及び現金同等物に係る換算差額 Effect of exchange rate change on cash and cash equivalents	-2,551	16,018	9,786	18,705	-14,222	-2,268	-1,063	2,746	-5,904	6,338
現金及び現金同等物の増減額(－は減少) Net increase (decrease) in cash and cash equivalents	-21,975	-11,699	43,345	-17,722	9,133	14,212	-2,041	-15,908	47,474	-13,371
現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of period	230,721	208,745	197,045	240,391	222,668	231,802	246,015	243,973	228,065	275,539
<b>現金及び現金同等物の期末残高</b> <b>Cash and cash equivalents at end of period</b>	<b>208,745</b>	<b>197,045</b>	<b>240,391</b>	<b>222,668</b>	<b>231,802</b>	<b>246,015</b>	<b>243,973</b>	<b>228,065</b>	<b>275,539</b>	<b>262,168</b>